



Financial Report

Third Quarter – Fiscal Year 2024

July 31, 2024

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The following is Management's Discussion and Analysis ("MD&A") of the financial condition and operating results of Valeo Pharma Inc. ("Valeo" or the "Corporation") for the three months periods ended July 31, 2024, and 2023. This document should be read in conjunction with the unaudited consolidated financial statements and notes thereto for the fiscal quarter ended on July 31, 2024, which have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IFRS Accounting Standards"). All amounts herein are expressed in thousands of Canadian dollars (unless otherwise indicated) except for share and per share information. All other currencies are presented in thousands. This discussion and analysis document was prepared by management from information available as at September 11, 2024. Further information about Valeo Pharma Inc., including the Annual Information Form, is available online on SEDAR at www.sedar.com.

Non-IFRS Financial Measures

The non-IFRS measures included in this MD&A are not recognized measures under IFRS and do not have a standardized meaning prescribed by IFRS and may not be comparable to similar measures presented by other issuers. When used, these measures are defined in such terms as to allow the reconciliation to the closest IFRS measure. These measures are provided as additional information to complement those IFRS measures by providing further understanding of our results of operations from our perspective. Accordingly, they should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS. Despite the importance of these measures to management in goal setting and performance measurement, we stress that these are non-IFRS measures that may have limits in their usefulness to investors.

We use non-IFRS measures, such as Adjusted Gross Profit, EBITDA, and Adjusted EBITDA to provide investors with a supplemental measure of our operating performance and thus highlight trends in our core business that may not otherwise be apparent when relying solely on IFRS financial measures. We also believe that securities analysts, investors, and other interested parties frequently use non-IFRS measures in the valuation of issuers. We also use non-IFRS measures to facilitate operating performance comparisons from period to period, prepare annual operating budgets, and to assess our ability to meet our future debt service, capital expenditure and working capital requirements. The definition and reconciliation of Adjusted Gross Profit, EBITDA and Adjusted EBITDA used and presented by the Corporation to the most directly comparable IFRS measures are detailed below:

Adjusted Gross Profit is defined as gross profit from product sales less the amortization charges related to the licence fees, impairment charges, non-recurrent inventory write-offs specific to product launches and non-recurrent sales returns specific to product launches. Management believes that Adjusted Gross Profit better reflects the cash impact of the profit contribution of products mix.

EBITDA is defined as net profit or loss (L) adjusted for income tax, depreciation of property and equipment, depreciation of right of use asset, amortization of intangible assets, interest on short and long-term debt and other financing costs, interest income, and changes in fair values of derivative financial instruments. Management uses EBITDA to assess the Corporation's operating performance.

Adjusted EBITDA is defined as EBITDA adjusted for, as applicable, 1) share based compensation and other warrants or options issuance costs, 2) settlement for material contract terminations such as severance for executives, or penalties for early termination of multi-year contracts, 3) impairment of intangible asset, 4) charges related to product recalls or contractual inventory returns not related to product shelf life, 5) listing fees not related to share issuance, 6) non-recurrent product launches costs or staff recruitment fees and 7) specific material non-recurrent special provisions. We use Adjusted EBITDA as a key metric in assessing business performance when we compare results to budgets, forecasts, and prior years. Management believes Adjusted EBITDA is a more accurate measure of cash flow generation than, for example, cash flow from operations, as it removes cash flow fluctuations caused by unusual changes in working capital.

A reconciliation of Gross Profit to Adjusted Gross Profit, as well as net (loss)/profit to EBITDA (and Adjusted EBITDA) are presented later in this document.

Use of Estimates and Judgements

The preparation of these unaudited interim condensed consolidated financial statements requires management to undertake several judgements, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses. The actual results may differ from these judgements and estimates. These estimates and judgements are based on management's best knowledge of the events or circumstances and actions the Corporation may take in the future. The estimates are reviewed on an ongoing basis. Information about the significant judgements, estimates and assumptions that have the most significant effect on the recognition and measurement of assets, liabilities, revenues, and expenses are discussed in Note 3 of the Corporation's 2023 audited annual consolidated financial statements.

Cautionary note regarding forward-looking statements

This MD&A may contain some forward-looking information as defined under applicable Canadian securities laws. Forward looking information can generally be identified using forward-looking terminology such as "may", "anticipate", "expect", "intend", "estimate", "continue" or similar terminology. Forward looking information is subject to various known and unknown risks and uncertainties, many of which are beyond the ability of the Corporation to control or predict, that may cause the Corporation's actual results or performance to be materially different from actual results and are developed based on assumptions about such risks and other factors set out herein.

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GLOSSARY TERMS

Calendar & Financial

| | |
|----------|---|
| CAGR | Compounded Annual Growth Rate |
| COGS | Cost of Goods Sold (or Cost of Sales) |
| DSU | Deferred Share Units |
| G&A | General and Administrative |
| HO | Head Office |
| IR | Investors Relation |
| MA & Reg | Medical Affairs, Quality Assurance and Regulatory |
| OPEX | Operating Expenses |
| RSU | Restricted Share Unit |
| S&M | Sales and Marketing |
| SBC | Share-Based Compensation |
| FY-24 | Fiscal Year 2024 |
| FY-23 | Fiscal Year 2023 |
| Q3-24 | Third quarter FY-24 |
| Q2-24 | Second quarter FY-24 |
| Q1-24 | First quarter FY-24 |
| Q4-23 | Fourth quarter FY-23 |
| Q3-23 | Third quarter FY-23 |
| Q2-23 | Second quarter FY-23 |
| Q1-23 | First quarter FY-23 |
| Q4-22 | Fourth quarter FY-22 |
| QoQ | FY-24 quarterly results vs last year's quarterly results |
| YE-23 | Year-end 2023, October 31, 2023 |
| YTD | Year to date |
| YoY | Current FY results vs last FY results |
| W/C | Working Capital, defined as current assets less current liabilities |

Corporate & Operations

| | |
|------------|---|
| 3PL | Third-party logistics |
| BD&L | Business Development and Licensing activities |
| Biosimilar | Biologic drug that is highly similar to a biologic drug |
| BU | Business Unit defined as Commercial Unit focussing on a specific therapeutic area |
| COVID-19 | Mild to severe respiratory illness caused by a coronavirus |
| CTA | Clinical Trial Application with Health Canada |
| DIN | Drug Identification Number |
| FDA | United States Food and Drug Administration |
| GP | General Medical Practitioner |
| GPO | Group Purchase Organization |
| HC | Health Canada |
| HCP | Health Care Practitioner |
| ICS | Inhaled Corticosteroid |
| INESSS | Quebec's « Institut National d'Excellence en Santé et Services Sociaux » |
| KAM | Key Account Manager |
| KOL | Key Opinion Leader |
| LABA | Long-Acting Beta2 Agonist |
| LAMA | Long-Acting Muscarinic Antagonist |
| LATAM | Latin America |
| LMWH | Low Molecular Weight Heparin |
| MENA | Middle East and North Africa |
| NDS | New Drug Submission with Health Canada |
| OTCQB | U.S. over-the-counter venture market |
| Payers | Public (Provincial and Federal) and Private (insurance carriers) plans |
| pCPA | pan-Canadian Pharmaceutical Alliance |
| PD | Parkinson's Disease |
| PLA | Product listing agreement |
| PMPRB | Patented Medicine Prices Review Board |
| RAMQ | Régie de l'assurance maladie du Québec |
| Rx | Prescriptions |
| SKU's | Stock Keeping Units |
| TSX | Toronto Stock Exchange |
| VPI | Valeo's generic product subsidiary |

OVERVIEW OF THE BUSINESS AND BUSINESS STRATEGY

The Corporation is a specialty pharmaceutical corporation which sources, acquires or in-licenses innovative prescription branded products for sale in Canada which bring improved healthcare benefits to Canadian patients.

Valeo's business unique model consists of providing all the required services to register, secure reimbursement and commercialize the acquired or in-licensed pharmaceutical products in Canada. Valeo possesses the necessary in-house expertise to handle all activities associated with regulatory, quality control, supply chain, warehousing and 3PL, medical information, and pharmacovigilance. The ability to handle such a broad range of activities has been a key factor in successful in-licensing activities and acquisition of third-party product rights for Canada. Today, Valeo's business objective is to become a leading Canadian healthcare Corporation by focusing on strategic business development and the commercialization of innovative prescription products in predefined strategic therapeutic areas. Valeo's aim going forward is profitable growth.

The revenue for the trailing twelve-month period ended July 31, 2024, exceeded \$53 million. In addition to growth, "right-sizing" the organization to improve profitability is now the main focus of the Company. Management remains dedicated to streamlining its activities and finding synergies to grow profitably.

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The following are some of the most material product/in-licensing transactions that have contributed to transform Valeo’s commercial pipeline:

- ➔ In March 2021, Valeo entered into an agreement with Novartis Pharmaceutical Canada Inc. (“Novartis”) to license the Canadian commercial rights to Enerzair®Breezhaler® (“Enerzair”) and Ateectura®Breezhaler® (“Ateectura”). The Respiratory and Specialty Products Business Units were created to better support the commercial efforts for all products within commercial portfolio.
- ➔ On July 29, 2022, Valeo signed two additional licensing agreements with Novartis and Kaléo, Inc. (“Kaléo”) for the Canadian commercial rights to 3 major brands, namely, Xiidra®, Simbrinza® from Novartis as well as Allerject® from Kaléo. These transactions lead to the expansion of Respiratory BU to include Allergy with the addition of Allerject, as well as the creation of an Ophthalmology BU for the promotion of Xiidra and Simbrinza.

With the continued growth of Redesca, Enerzair and Ateectura, coupled with the addition of Simbrinza Valeo expects each of the Respiratory, Ophthalmology and Specialty BUs to positively impact financial performance over the coming quarters. The revenue growth experienced starting with FY-23 is a testament of the transformative impact new products have had on the Corporation’s financial performance.

As of the date of this document, the Corporation has 70+ full-time employees including a team of 40+ commercial positions comprising pharmaceutical representatives, sales professionals, and medical science liaison staff.

Product Portfolio

Valeo’s main product portfolio includes:

| BRANDS | Indications | Partners | Regulatory, Commercial Status, and other important information |
|--|---|---|--|
| Respiratory/Allergy Business Unit | | | |
| Enerzair® Breezhaler® | LABA/LAMA/ICS fixed triple dose asthma drug. | Novartis Pharmaceuticals Canada Inc. (“Novartis”) | <ul style="list-style-type: none"> • Commercial launch in June 2021, supported by a dedicated commercial team. • 100% Public reimbursement across Canada. Private insurance coverage exceeds 90%. • Entire Canadian asthma market estimated at \$1.08 billion.¹ |
| Ateectura® Breezhaler® | LABA/ICS dual combination asthma drug. | | |
| Allerject® | Portable voice-activated epinephrine injector for emergency treatment of serious allergic reactions (anaphylaxis) | Kaléo, Inc. (“Kaléo”) | <ul style="list-style-type: none"> • Commercial rights acquired late Q3-2022. Formal launch in April 2023. • Canadian Market estimated at \$80M, 5-7% CAGR.² • Provincial reimbursement and Private insurance coverage > 90%. |
| Ophthalmology Business Unit | | | |
| Xiidra® | Prescription eye-drop to treat dry eye disease | Novartis Pharmaceuticals Canada Inc. (“Novartis”) | <ul style="list-style-type: none"> • Novartis announced on September 29, 2023 the divestment completion of front eye ophthalmology assets to Bausch Lomb, including Xiidra – see further details in ‘Important’ note on page 5. |
| Simbrinza® | Ophthalmic Drops (brimonidine and brinzolamide) to treat open-angle glaucoma or ocular hypertension | | <ul style="list-style-type: none"> • Commercial rights acquired late Q3-2022. • Supported by a dedicated commercial team. • Entire Glaucoma Canadian market estimated at \$250 million¹ and addressable market estimated at \$55 million. • Public reimbursement and Private insurance coverage > 90%. |
| Specialty Products Business Unit | | | |
| Redesca™ | LMWH – Anticoagulant biosimilar used to treat and prevent deep vein thrombosis and pulmonary embolism. | Shenzhen Techdow Pharmaceuticals Co., Ltd. | <ul style="list-style-type: none"> • Commercialized since April 2021. • Supported by a dedicated key account management team. • Canadian annual LMWH market estimated at >\$170 million.¹ • Public and Private insurance coverage in place across Canada. |
| Onstriv® | Idiopathic Parkinson’s disease | Zambon S.p.A. | <ul style="list-style-type: none"> • Marketed since Q3-2019. • Publicly reimbursement in Quebec since Q2-2023. |
| M-Eslon | Extended-release morphine sulphate for pain management. | Ethypharm Inc. | <ul style="list-style-type: none"> • Distributed by Valeo since 2016. |
| Yondelis® | Soft tissue sarcoma | PharmaMar S.A. | <ul style="list-style-type: none"> • Marketed by Valeo since FY-2020. |
| Ametop™ Gel 4% | For skin Anesthesia prior to injection or cannulation. | Alliance Pharma Inc. | <ul style="list-style-type: none"> • Marketed by Valeo since FY-2020. |

Note 1: Industry data, Source: IQVIA

Note 2: Verified Market Research

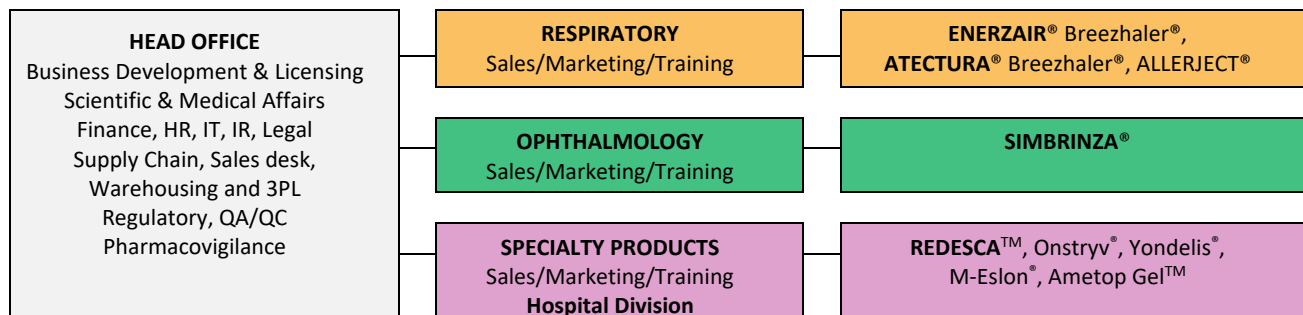
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Corporate and Commercial Structure

The formation of the three Business Units (“BU”) and the ongoing integration of a dedicated sales team to support the respective commercial efforts of key products within portfolio has created significant operating leverage for Valeo. As we strive to add other strategic assets to each BU over the coming years, we are committed to taking full advantage of corporate structure and commercial platform.

The following presents corporate and commercial structure.



Respiratory Business Unit

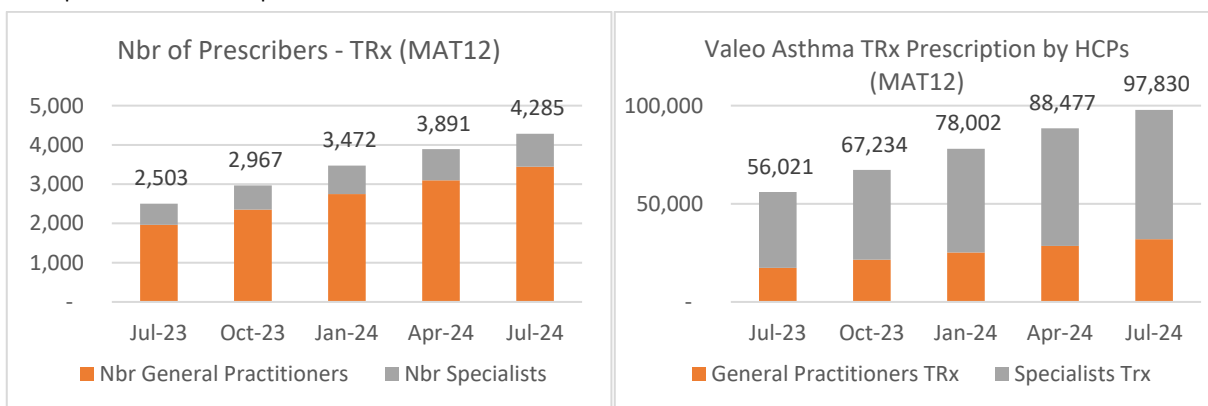
Energair® Breezhaler®, Atectura® Breezhaler®

The Respiratory BU was created in March 2021 to commercialize two newly approved asthma therapies by HC, Energair and Atectura, licensed from Novartis. These products bring compelling therapeutic benefits that were demonstrated in extensive clinical trials conducted by Novartis. Energair and Atectura are now fully covered by public jurisdictions and private payers across all Canadian provinces and territories. Energair and Atectura have helped establish Valeo as one of the leading companies in the large, established, and growing asthma therapy market.

Approximately 4 million Canadians are living with asthma, a serious health issue affecting all age groups and 39% of asthma patients remain uncontrolled, despite available medications. This is primarily due to low adherence, treatment misuse, poor inhaler technique and lack of drug efficacy. The market opportunities for innovative medicines in asthma are significant and Valeo is well positioned to take full advantage of the favorable market dynamics.

Leveraging Canadian nation-wide private and public reimbursement coverage since earlier in 2022, Valeo Q3-24 results continue to show solid sales progress over prior quarters, and we expect this trend to continue due to the sequential addition of new prescribing practitioners and growing number of patients.

At the end of July 2024, the total number of HCPs that prescribed Energair and Atectura in the last 12 months stood at 4,285 up 10% over the prior quarter and up 71% YoY (see graph below). For the 12 months ending July 31, 2024, total prescriptions exceeded 97,000, up 74% over the prior twelve-month period.



ALLERJECT® - single-use epinephrine auto-injector

On July 29, 2022, following the in-licensing of ALLERJECT, (epinephrine injection, USP) from Kaléo, the Respiratory BU product portfolio was expanded to include Allergy. The formal re-launch of Allerject by Valeo’s commercial team took place in April 2023 ahead of the peak seasonal demand (June-September).

Allerject was first launched in 2013 and quickly captured 36% of the market. The product was subsequently withdrawn from the market due to manufacturing issues. With the implementation of an enhanced robotic manufacturing process, the product had been re-introduced with limited promotional effort in the Canadian market in 2019 and has thus far achieved a modest 5.5% market share.

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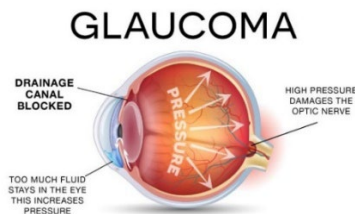
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Ophthalmology Business Unit

Following the in-licensing of Xiidra and Simbrinza from Novartis on July 29, 2022, Valeo created its Ophthalmology BU. Valeo has assembled a dedicated team of experienced Ophthalmology marketing specialists and sales force focusing on the promotion of Xiidra and Simbrinza. The addition of the Ophthalmology BU is highly synergistic for Valeo as it leverages its existing commercial operations, medical and head office infrastructure. Since its creation, the Ophthalmology BU has had a positive impact on Valeo's revenues.

SIMBRINZA® (brinzolamide/brimonidine tartrate ophthalmic suspension) for the elevated intraocular pressure (IOP) in patients with glaucoma or ocular hypertension.

Glaucoma is a group of eye conditions that damage the optic nerve, the health of which is vital for good vision. This damage is often caused by abnormally high pressure in the eye. Glaucoma is one of the leading causes of blindness for people over the age of 60, although it can occur at any age it is more prevalent in older adults.



The Canadian market for fixed dose combinations used in glaucoma is estimated at \$55 million and growing at a CAGR of ~4%. Total Canadian glaucoma market is estimated at \$282 million. (IQVIA Data – 2022).

Simbrinza was launched in 2015 and has since captured 18% of the addressable market and, ranking as the third best selling drug in Canada for this indication.

The product is reimbursed >90% respectively by private and public plans across Canada and is mainly (92%) prescribed by ophthalmologists in Canada representing a target audience of 1,250.

IMPORTANT on XIIDRA®:

On June 30, 2023, Novartis (Global) announced its intention to sell XIIDRA, as well as several other ophthalmology products to Bausch + Lomb Corporation ("B&L"). On September 29, 2023, Novartis announced the completion of sale which excludes SIMBRINZA.

Under the terms of the Commercialization and Supply Agreement signed between Valeo and Novartis in July 2022 (the "Agreement"), Novartis is obligated to reimburse a significant part of the \$10 million upfront licence fee paid by Valeo should it opt to terminate the Agreement within the first 3 years of the agreement.

Following the completion of the sale of Xiidra to B&L, Valeo has continued generating revenues from the sale of Xiidra during a transition period that came to an end in early June 2024. The transition timeline has remained within guidance provided in previous communications. (See "Q3-24 Highlights" section of this MD&A).

Specialty Products Business Unit

The Specialty Product BU's focus is to ensure that Valeo derives maximum benefits from the commercialization of Redesca and other hospital branded products.

REDESCA™ – a transformative product for Valeo.

Following the HC approval of Redesca in December 2020, Valeo successfully launched the product in Q2-21. Due to the size of the commercial opportunity, the growing experience of dedicated key account management sales team and the innovative approach to GPO tenders, we have experienced rapid and meaningful contribution of Redesca to quarterly results. Redesca is the leading Canadian enoxaparin biosimilar and benefits from a broad coverage amongst private insurance companies and provincial public jurisdictions.

The LMWH Canadian market is estimated at >\$170 million and includes 3 major biologic agents.

- The Enoxaparin market (the "Primary Market") is estimated at \$50 million annually and comprises 6 competitors (Lovenox – and 5 biosimilars, including Redesca, the overall market leading Canadian biosimilar).
- The remaining market (the "Secondary Market") includes Dalteparin and Tinzaparin together representing sales estimated at \$120 million annually. No biosimilar has been approved for these biologics and none are expected over the next several years.

Enoxaparin biosimilars currently represent the majority of LMWH enoxaparin sales in Canada, as provinces and hospitals exit historical agreements and GPO tenders and select biosimilars as their products of choice.

Over the coming years we expect the following trends to drive further expansion of the biosimilar sales in Canada.

- Provincial governments to continue de-listing innovator biological drugs from public reimbursement to prioritize biosimilars.
- Enoxaparin biosimilars to start eroding the Secondary Market.

Valeo management believes Redesca is well positioned to take advantage of the above market trends.

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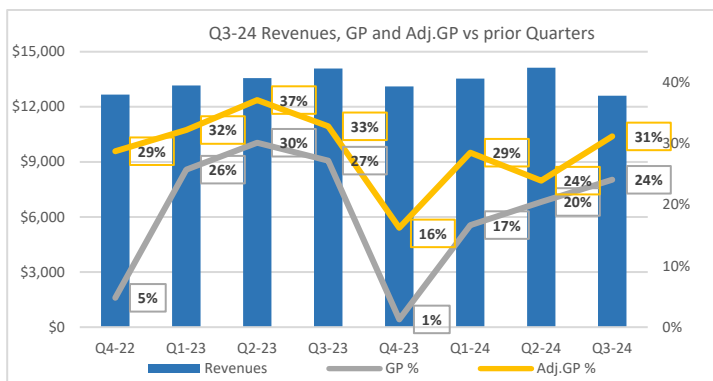
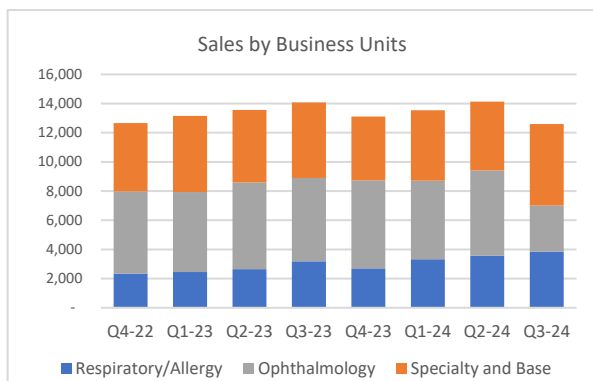
Q3-24 Results Overview

On a reported basis (as stated in 8Q view), Q3-24 revenue appear down versus prior 8 quarters. However, the loss of Xiidra revenue stream in first half of Q3-24 represents -\$2.5 million vs Q3-23 and -\$2.8 million vs Q2-24. Aligned with practice implemented since Q4-23 closing GTN adjustments are more reflective of recent market dynamic and, as result, impacting gross margin – notably, on a comparable quarter YoY Ophthalmology business impact of -\$2.6 million essentially resulting from transfer of Xiidra to Bausch & Lomb (see *Important Note under Xiidra in page 5*). In Q3-24, the Gross Profit as % of Revenues is re-aligning in trend with comparable observed Q1-23 to Q3-23, near 25%-mark. As result, the graphs below present revenues by BU for the last 8 quarters and reflect YoY catch-up adjustments. Trailing twelve-month revenue at the end of Q3-24 reached \$53.4 million, nearly same as twelve-month period ended July 2023.

Q3-24 OPEX and Adjusted EBITDA are reflective of cost savings initiatives announced in November 2023 and implemented throughout first two quarters of 2024. Savings have materialized across all functions commercial, medical and enablement. General & administrative would appear nearly unchanged to prior quarters (instead of the \$1.2 million increase), due to the one-time costs in transformation and restructuring incurred in Q3-24, respectively \$0.5 million and \$1.1 million. Sampling expenses for Q3-24 remained nominal / in-check with limited procurement. As per IFRS rules, samples are expensed on purchase and can lead to significant variation of OPEX charges between quarters. The samples charged in Q3-24 remain part of normal course of business while the performance observed in Q3-23 represents a peak in sampling expenditures. Through normal course of business, sample procurement from commercialization partners is affected by go-to-market approach, demand seasonality as well as production timelines. And, as result, associated use and re-supply may differ from quarter to quarter and year to year.

Part of Q3-24 the Corporation announced the restructuring of respiratory commercial field operations, seeking to generate additional savings/efficiencies with a more balanced resourcing to top line ambition. And resulting in restructuring and severances nearing \$1.1 million.

During the nine-month period ended July-2024, OPEX was actively managed to a lower baseline to better align with expected revenue growth from the transformed portfolio. Cost management remains a priority for management team for remainder of FY-24.

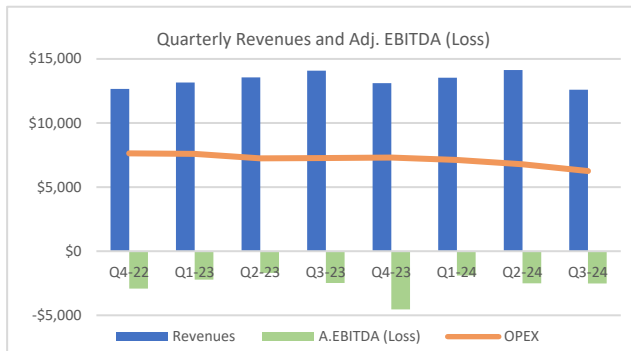
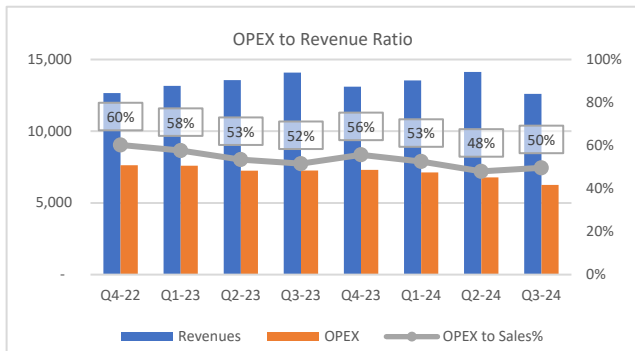


- Q3-24 Business Units quarterly revenues: continued growth in Respiratory, return to growth for Specialty while Ophthalmology remains impacted by Xiidra¹.
- Q3-24 trending back towards 30%-mark despite dilutive impact of Xiidra.
- Excluding Xiidra (sales and profitability), would return continued portfolio performance improving by an additional 1-2% on both Gross Profit and Adj. Gross Profit.

¹ Distribution activities were maintained by Valeo until early June 2024 - see “Subsequent Events” sections of this MD&A.

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- Opex to Revenue ratio showing an improvement pattern since Q4-23 which captured the combined impact of peak OPEX at \$7.3 million (Q4-23) while net revenue base was impacted by catch-up adjustments in commercial conditions, at \$13.1 million.
- Consistent with announcements from November 2023 and June 2024, the three realized quarters of 2024 have shown improvement in ratio as OPEX momentum is progressively being reduced by transformation. Q3-24 at 50% remaining in improvement ground versus all prior quarters except Q2-24. When factoring for non-recurring impact of severances, the ratio would near 41%.
- Revenue momentum appears down at \$12.6 million vs prior 2024 quarters (averaging \$13.6 million). However, factoring for transfer of Xiidra asset (-\$2.5 million vs Q3-23 and -\$2.8 million vs Q2-24) the trend from continued business remains healthy with 9% growth Q3-24 vs Q3-23 and trending up since Q4-23.
- Operating margins in low 30% are recuperating after three challenging quarters. Adjusted EBITDA loss for Q3-24 remaining stable with Q2-24 while OPEX impacted by transformation and restructuring costs incurred in quarter, nearly \$1.6 million.

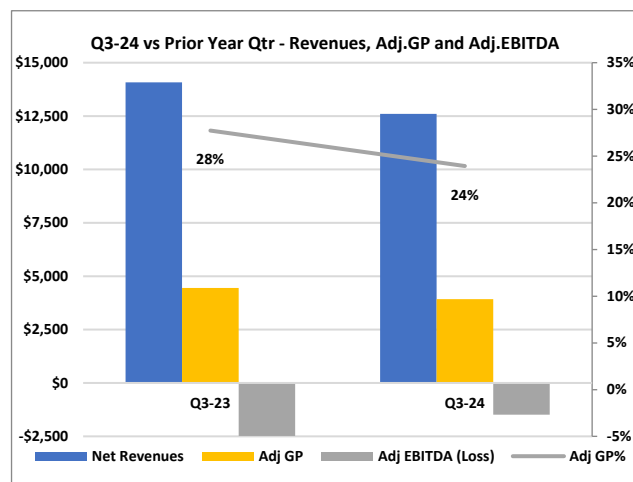
Valeo expects revenue growth over the coming quarters while continuing to reduce OPEX and optimize gross to net. This will lead to expanded gross profits and accelerate Valeo’s path towards profitable growth. (See “Liquidity” section of this MD&A).

Financial results for Q3-24 reflect the full impact of 3 financing transactions completed during FY-23 – These financing activities resulted in a corresponding increased interest expense. (See “Q3-24 Highlights” and “Subsequent Events” sections of this MD&A).

Q3-24 Financial Results

Q3-24 vs Q3-23 Performance

- Valeo revenue momentum appears \$1.5 million down, -11% for same Qtr YoY growth and Core Brands contributing 79% of Net Sales mix. However, excluding Xiidra activity, revenue trend showing \$1.0 million up, or +9% same Qtr YoY growth. Core Brands showing increase in contribution at 77% in Q3-24, +2% from Q3-23.
- Q3-24 reflects consistency in capture of commercial conditions - no change in trend. However, on comparable Quarter YoY reflects increase in Gross-to-Net capture as result of sales mix and existing commitments thereon.
- Adjusted Gross Profit shrunk to \$3.9 million, -\$0.5 million vs Q3-23, mainly tied to sales mix. Excluding Xiidra contribution, Q3-24 Adjusted Gross Profit would show growth of \$1.3 million.
- Operating loss diminished to \$3.2 million for Q3-24, from \$3.4 million in Q3-23, mainly driven by Opex reductions materializing (-\$0.8 million) while the transformation and restructuring costs are still supported.
- EBITDA loss at \$2.7 million increased vs Q3-23 by \$0.9 million – with Q3-24 absorbing \$0.6 million in Severances and \$0.4 million in impairment of intangible assets.

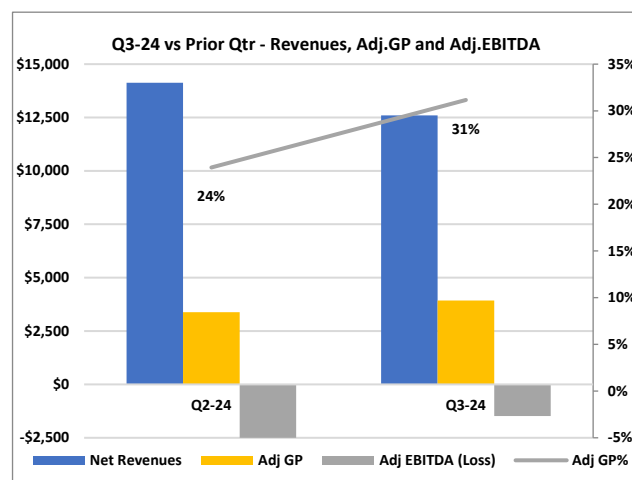


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Q3-24 vs the prior quarter (Q2-24)

- Valeo revenue momentum -11% QoQ from the loss of Xiidra. However, on comparable portfolio basis, QoQ growth would represent 11% or, +\$0.8 million. With Respiratory and Redesca respectively showing growth at 29% and 21%.
- Adjusted Gross Profit for Q3-24 at \$3.9 million, +\$0.5 million or -16% from Q2-24.
- Operating loss at \$3.2 million for Q3-24 reduced by \$0.7 million or 18% compared to Q2-24 due to Net Revenue mix improving Gross Margin and reduced Operating Expenses from cost savings initiatives. The OPEX-G&A remains materially unchanged despite carrying nearly \$1.5 million additional transformation and restructuring costs.
- Adjusted EBITDA loss for Q3-24 at \$1.5 million represents \$1.0 million deterioration from Q2-24.



Q3-24 Highlights

- In May 2024, the Company confirmed that the effective date of termination regarding the XIIDRA partial termination agreement previously entered into was set at May 30, 2024, rather than the date of the marketing authorization transfer; and
- In June 2024, the Company announced the restructuring of its respiratory commercial field operations aimed at reducing its operating expenses, aligning its commercial infrastructure with current market dynamic and accelerating its path to profitability with cost reduction measures, affecting approximately 20% of its workforce, to decrease its operating expenses by more than \$5 million on an annualized basis.
- In June 2024, the Company announced the appointment of Mr. Al Moghaddam to the newly created role of Chief Development Officer and his departure from the Company's Board of Directors

Subsequent Events

- In August 2024, the Company announced the appointment of its Chief Development Officer, Mr. Al Moghaddam, to succeed its retiring CEO, Steve Saviuk. Mr. Saviuk has remained on Valeo's Board of Directors and assumed the role of Chairman. Mr. Richard J. MacKay has stepped down from his role of Chairman of the Board and remained a Board member.
- In August 2024, the Company announced its voluntary delisting of its Class A shares from trading on the OTCQB Venture Market due to low trading volume, the associated administrative requirements and costs and other corporate and commercial priorities. The Company's last day of trading on the OTCQB Venture Market was August 30, 2024.
- In September 2024, the Company entered into an agreement with Sagard Healthcare Royalty Partners, LP amending the Secured Term Loan entered into between Valeo and Sagard in July 2022. The Facility was amended to provide, among other things, an extension until September 6, 2024, which date can be extended thereafter for successive one-week periods, at Sagard's sole discretion, for the first \$10 million repayment by Valeo, originally scheduled for August 31, 2024. Pursuant to the Amendment, and regardless of the extension of the First Repayment, Valeo made an immediate repayment of US\$4.8 million (approx. CA\$6.5 million) reducing the principal amount owed by Valeo on the Facility. Other obligations to meet certain minimum liquidity requirements have also been extended to September 30, 2024.
- On September 6, Sagard provided an additional one-week extension period renewable week-to-week at Sagard's sole discretion.

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

SELECTED FINANCIAL DATA

The following table sets forth financial information relating to the periods indicated and should be read in conjunction with the July 31, 2024, unaudited interim condensed consolidated financial statements.

For presentation purposes, Valeo elected to modify presentation starting Q1-24 by performing reclass of Distribution costs as well as Profit Sharing expenditures respectively from Operating Expenses to Cost of Goods Sold. Valeo believes this presentation to be more representative of business model and industry practices. (See "Q3-2024 Financial Statements" Notes # 2, 19 and 21).

Consolidated Statements of Loss

| | Q3-24 | Q3-23 | Change | | YTD-24 | YTD-23 | Change | |
|--|-------------------|--------------|------------|--------------|-------------------|--------------|-----------|--------------|
| | | | \$ | % | | | \$ | % |
| Revenues | 12,601 | 14,082 | (1,481) | -11% | 40,269 | 40,802 | (533) | -1% |
| Cost of Goods Sold | 9,567 | 10,415 | (848) | -8% | 32,087 | 29,652 | 2,435 | 8% |
| Gross Profit | 3,034 | 3,667 | (633) | -17% | 8,182 | 11,150 | (2,968) | -27% |
| <i>Gross Profit % to Revenues</i> | <i>24.1%</i> | <i>26.0%</i> | | <i>-1.9%</i> | <i>20.3%</i> | <i>27.3%</i> | | <i>-7.0%</i> |
| Adjusted Gross Profit | 3,927 | 4,449 | (1,275) | -12% | 11,168 | 13,020 | (1,852) | -14% |
| <i>Adjusted Gross Profit %</i> | <i>31.2%</i> | <i>31.6%</i> | | <i>-0.4%</i> | <i>27.7%</i> | <i>31.9%</i> | | <i>-4.2%</i> |
| Expenses | | | | | | | | |
| Sales and Marketing | 3,168 | 5,430 | (2,262) | -42% | 12,469 | 14,728 | (2,259) | -15% |
| General and Administrative | 2,656 | 913 | 1,743 | 191% | 5,650 | 3,275 | 2,375 | 73% |
| Medical affairs, QA & regulatory | 402 | 740 | (338) | -46% | 1,769 | 2,480 | (711) | -29% |
| Share-Based Compensation | 28 | 14 | 14 | 100% | 269 | 761 | (492) | -65% |
| Total OPEX | 6,254 | 7,097 | (843) | -12% | 20,157 | 21,244 | (1,087) | -5% |
| <i>Total OPEX as % of Revenues</i> | <i>49.6%</i> | <i>50.4%</i> | | <i>-0.8%</i> | <i>50.1%</i> | <i>52.1%</i> | | <i>-2.0%</i> |
| Operating Loss | (3,220) | (3,430) | 210 | -6% | (11,975) | (10,094) | (1,881) | 19% |
| Other Expenses (income) | | | | | | | | |
| Financial, net | 4,972 | 2,408 | 2,564 | 106% | 12,287 | 8,777 | 3,510 | 40% |
| Gain on derivative warrant liability | - | - | - | 0% | - | (308) | 308 | -100% |
| Other income | - | - | - | 0% | (1,387) | - | (1,387) | 0% |
| Total Other Expenses | 4,972 | 2,408 | 2,564 | 106% | 10,900 | 8,469 | 2,431 | 29% |
| Net loss for the period | (8,192) | (5,838) | (2,354) | 40% | (22,875) | (18,563) | (4,312) | 23% |
| Other comprehensive loss | | | | | | | | |
| Foreign exchange | (1) | 4 | (5) | -125% | 1 | 5 | (4) | -80% |
| Defined benefit plan, net actuarial loss | - | - | - | 0% | (88) | (148) | 60 | -41% |
| Total comprehensive loss | (8,193) | (5,834) | (2,359) | 40% | (22,962) | (18,706) | (4,256) | 23% |
| Loss per share | | | | | | | | |
| Basic and diluted | (0.08) | (0.07) | (0.01) | 16% | (0.27) | (0.22) | (0.05) | 22% |
| Weighted avg. # of shares o/s | 98,675,427 | 84,470,906 | 14,204,521 | 17% | 86,153,456 | 83,770,620 | 2,382,836 | 3% |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

ADJUSTED GROSS PROFIT Reconciliation (See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures")

The following table presents a reconciliation of the gross profit to adjusted gross profit for Q3-24 and Q3-23 as compared to prior year periods.

| | Q3-24 | Q3-23 | Change | | YTD-24 | YTD-23 | Change | |
|--------------------------------------|--------------|-------|--------|-------|---------------|--------|---------|-------|
| | | | \$ | % | | | \$ | % |
| Gross Profit | 3,034 | 3,667 | (633) | -17% | 8,182 | 11,150 | (2,968) | -27% |
| <i>Gross Profit % to Revenues</i> | 24.1% | 26.0% | | -1.9% | 20.3% | 27.3% | | -7.0% |
| Adjustments | | | | | | | | |
| Licence cost amortization | 493 | 486 | 7 | 1% | 1,478 | 1,478 | - | 0% |
| Impairment of intangible assets | 400 | - | 400 | 0% | 400 | - | 400 | 0% |
| Inventory write-off (product launch) | - | 296 | (296) | -100% | 1,108 | 392 | 716 | 183% |
| ADJUSTED GROSS PROFIT \$ | 3,927 | 4,449 | (522) | -12% | 11,168 | 13,020 | (1,852) | -14% |
| <i>Adjusted Gross Profit %</i> | 31.2% | 31.6% | | -0.4% | 27.7% | 31.9% | | -4.2% |

EBITDA(L) Reconciliation (See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures")

The following table provides a reconciliation of net loss to EBITDA Loss for Q3-24 and Q3-23 as compared to prior year periods.

| | Q3-24 | Q3-23 | Change | | YTD-24 | YTD-23 | Change | |
|--|----------------|---------|---------|-------|-----------------|----------|---------|-------|
| | | | \$ | % | | | \$ | % |
| Net Loss | (8,192) | (5,838) | (2,354) | 40% | (22,875) | (18,563) | (4,312) | 23% |
| Adjustments | | | | | | | | |
| Interest Expense | 4,827 | 3,376 | 1,451 | 43% | 12,267 | 9,946 | 2,321 | 23% |
| Unrealized loss (gain) on derivative warrant liability | - | - | - | 0% | - | (308) | 308 | -100% |
| Depreciation | 93 | 72 | 21 | 29% | 285 | 135 | 150 | 111% |
| Amortization | 533 | 558 | (25) | -4% | 1,630 | 1,110 | 520 | 47% |
| EBITDA Loss | (2,739) | (1,832) | (907) | 50% | (8,693) | (7,680) | (1,013) | 13% |
| Other Adjustments | | | | | | | | |
| Share-Based Compensation | 28 | 14 | 14 | 100% | 269 | 761 | (492) | -65% |
| Recruitment costs - new product launch | - | 6 | (6) | -100% | - | 43 | (43) | -100% |
| New product launch costs | - | 59 | (59) | -100% | - | 149 | (149) | -100% |
| Inventory write-off | - | 296 | (296) | -100% | 1,108 | 96 | 1,012 | 1054% |
| Contract penalty / early termination | - | - | - | 0% | - | 28 | (28) | -100% |
| Impairment of intangible assets | 400 | - | 400 | 0% | 400 | - | 400 | 0% |
| Other provision (Severance) | 637 | - | 637 | 0% | 907 | 373 | 534 | 143% |
| Foreign exchange | 191 | (1,023) | 1,214 | -119% | (51) | (125) | 74 | -59% |
| Adjusted EBITDA Loss | (1,483) | (2,480) | 997 | -40% | (6,060) | (6,355) | 295 | -5% |

| Q3-24 vs Q3-23 | |
|------------------------------------|---|
| Revenues | <ul style="list-style-type: none"> Revenues represent sales of products based on Valeo's list price less chargebacks, price adjustments or other deductions related to provincial PLA's, GPO's agreements, early payment cash discounts, product returns or others. Such chargebacks and price deductions vary on a product-by-product basis. Consequently, the mix of product sales influence revenues and ultimately profitability. Revenues are trending down in Q3-24 as result of the offset between -\$2.5 million from Xiidra asset transfer (no longer selling) and, +\$1.0 million growth from retained / comparable portfolio, essentially tied to Core brands. |
| Gross Profit \$ and ratio % | <ul style="list-style-type: none"> Q3-24 Revenue performance on comparable portfolio continuing upward trend with \$11.8 million compared to \$10.8 million in Q3-23, a 9% increase and a +12% increase versus Q2-24. The comparable quarter YoY increase resulted mainly from sales uplift generated by promotional activities in Respiratory and Redesca. In addition to the transfer price for products, cost of goods also takes into consideration the amortization of product rights. |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

| | |
|--|---|
| | <ul style="list-style-type: none"> Q3-24 gross profit contribution was down -17% over Q3-23 period at \$3.0 million. Gross profit % in Q3-24 has been impacted by the unfavorable sales mix and Xiidra (See "Adjusted Gross Profit"), and Gross profit% in Q3-23 by the under-provisioned rebates (PLA/GPO) of Q1-23 which was adjusted for in Q4-23. |
| Adjusted Gross Profit \$ and ratio % | <ul style="list-style-type: none"> (See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures") Adjusted Gross Profit is defined as gross profit from product sales less the amortization charges related to license fees, impairment charges, non-recurrent inventory write-offs specific to product launches. Management believes the Adjusted Gross Profit metric better reflects the true profit contribution of Valeo's product mix. After eliminating the amortization charges as well as other non-recurrent adjustments, Adjusted Gross Profit for Q3-24 of \$3.9 million appears \$0.5 million weaker, or -12% from Q3-23 – of which \$1.3 million from lower Xiidra contribution for same quarter YoY. |
| Sales and Marketing ("S&M") expenses | <ul style="list-style-type: none"> Valeo commercializes Branded products requiring S&M support, as well as hospital products, requiring lower S&M commitments. Staff costs represent the bulk of Valeo's S&M expenses, those expenses have increased following the expansion of Valeo's commercial team and the creation of its Respiratory BU and more recently the addition of the Ophthalmology BU. S&M expenses for Q3-24 were \$3.2 million compared to \$5.4 million for Q3-23, a 42% decrease. S&M as % of Revenues decreased from 39% in Q3-23 to 25% of revenues in Q3-24. |
| General and Administrative ("G&A") expenses | <ul style="list-style-type: none"> G&A expenses consist primarily of staff costs for Valeo's management team and team members outside S&M as well as Medical Affairs, QA & Regulatory - such as administration, finance and accounting, business development, legal, IR and IT. G&A expenses for Q3-24 were \$2.7 million compared to \$0.9 million for Q3-23. This material increase is essentially due to combination of non-recurring elements: i) \$0.6 million transformation costs incurred (to shape operations on core assets and generating OPEX reductions) and ii) \$1.0 million in Restructuring costs – notably tied to Asthma business also generating OPEX reductions materializing throughout rest of FY-24 (and beyond). Outside these transformation costs, Q3-24 G&A expenses would have remained nearly comparable to Q3-23 at +\$0.1 million. |
| Medical Affairs and Regulatory ("MA & Reg") expenses | <ul style="list-style-type: none"> MA & Reg expenses for Q3-24 were \$0.4 million, representing a -46% decrease over Q3-23. MA & Reg expenses in Q3-24 represented just over 3% of revenues as compared to slightly over 5% for Q3-23. |
| Share-Based Compensation | <ul style="list-style-type: none"> SBC expenses represent the costs relating to the issuance of stock options and RSUs/DSUs to new staff and board members and the vesting of same over time. SBC expenses were nominal in Q3-24 with nominal variance vs Q3-23. |
| Total Operating Expenses ("Total OPEX") and Total OPEX as % of Revenues | <ul style="list-style-type: none"> Total OPEX stood at \$6.3 million in Q3-24, down 12% compared to \$7.1 million in Q3-23. The ratio of Total OPEX to Revenues is continuing to decrease via combination of core portfolio sales momentum gains and continued reduction of OPEX. Valeo's ratio of total OPEX to revenues has declined from above 50% in Q3-23 to below 50% in Q3-24. And, without non-recurring transformation and restructuring of \$1.6 million, the Q3-24 OPEX ratio would be just under 37%. In Q1-24, Valeo took initiatives to reduce OPEX and while implementation is occurring, additional costs of transformation are incurred. In Q3-24, transformation costs amount to \$0.6 million. Management expects the OPEX reduction to continue throughout remainder of FY-24. |
| Financial, net | <ul style="list-style-type: none"> Financial expenses reflect the capital structure of the Corporation and include costs for issuing interest bearing debentures in lieu of shares to finance operations. Financial expenses also capture costs for non-recurrent use of the revolving credit facility, supplier financing, other financial charges, and bank fees. Financial expenses also capture Foreign Exchange (F/X) gain or loss, as well as lease interest. Financial expenses in Q3-24 were \$5.0 million compared to \$2.4 million in Q3-23. Financial expenses in Q3-24 also included a \$0.2 million F/X loss, resulting from the conversion of US\$ denominated Sagard loan and revolving credit facility compared to the prior quarter. In comparison, Q3-23 included a \$1.0 million F/X gain. Looking ahead, management intends to adopt more proactive measures to manage F/X exposure in connection with repayments of capital on the Sagard loan starting in the last quarter of FY-24. |
| Gain on derivative warrant liability | <ul style="list-style-type: none"> Following the April 2021 bridge financing, warrants issued as part of the transaction resulted in the creation of an embedded derivative warrant liability. The embedded derivative was eliminated in Q2-23 on expiry of the warrants. No impact to Q3-23 and Q3-24. |
| Other income | <ul style="list-style-type: none"> In Q2-24, a gain on disposal of intangible assets of \$0.8 million was recorded as part of an asset sale agreement impacting a non-core asset. No activity under Q3-23 and Q3-24. |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

| | |
|--------------------------------|---|
| Net loss for the period | <ul style="list-style-type: none"> Net loss for Q3-24 was \$8.2 million compared to \$5.8 million for Q3-23, representing a 40% increase. The increase in net loss in Q3-24 is due to a combination of i) Gross profit diluted by \$1.3 million from eroding Xiidra contribution and ii) transformation and restructuring costs (supported under G&A) in Q3-24 in the amount of \$1.6 million. |
| EBITDA (L) | <ul style="list-style-type: none"> Management believes EBITDA performance is more indicative of the commercial progress achieved by the Corporation as it eliminates financial costs associated with financial structure and the amortization of prior investments in product portfolio such as license fees and regulatory filings. (See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures") EBITDA Loss in Q3-24 of \$2.7 million presents a 50% deterioration vs Q3-23. |
| Adjusted EBITDA (L) | <ul style="list-style-type: none"> (See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures") Adjusted EBITDA(L) includes adjustments such as Share-Based Compensation, foreign exchange as well as other non-recurrent adjustments to net loss such as material severance costs. Following such adjustments, Adjusted EBITDA loss in Q3-24 was \$1.5 million compared to \$2.5 million in Q3-23, representing a 1.0 million improvement. |

Consolidated Balance Sheet Highlights

| | Q3-24 | YE-23 | Change | |
|---|---------------|---------------|----------------|-------------|
| | | | \$ | % |
| Cash | 7,125 | 7,502 | (377) | -5% |
| Trade and other receivables | 4,775 | 6,565 | (1,790) | -27% |
| Inventories | 4,937 | 10,246 | (5,309) | -52% |
| Intangible assets | 10,667 | 13,300 | (2,633) | -20% |
| Total assets | 32,195 | 41,207 | (9,012) | -22% |
| Revolving credit facility | 3,413 | 2,794 | 619 | 22% |
| Accounts payable and accrued liabilities | 18,665 | 11,416 | 7,249 | 63% |
| Provisions | 5,601 | 4,188 | 1,413 | 34% |
| Convertible debentures | 24,046 | - | 24,046 | 100% |
| Current portion of long-term debt | 18,128 | 1,807 | 16,321 | 903% |
| Total current liabilities | 69,914 | 20,274 | 49,640 | 245% |
| Convertible debentures | - | 22,368 | (22,368) | -100% |
| Advance from shareholders | 644 | 592 | 52 | 9% |
| Long-term debt | 23,145 | 36,796 | (13,651) | -37% |
| Total liabilities | 95,229 | 81,544 | 13,685 | 17% |
| Share capital | 31,826 | 31,696 | 130 | 0% |
| Warrants | 2,967 | 2,967 | - | 0% |
| Equity component of convertible debenture | 2,989 | 2,989 | - | 0% |
| Deficit | (105,139) | (82,264) | (22,875) | 28% |

| | Q3-24 vs YE-23 |
|------------------------------------|---|
| Cash | <ul style="list-style-type: none"> Cash balance at the end of Q3-24 stood at \$7.1 million compared to \$7.5 million at YE-23 representing a \$0.4 million decrease. The decrease between the two reported periods included the partial offset between 1) the increase in revolving credit facility of \$0.6 million, and 2) working capital and operating requirements for Q3-24. |
| Trade and other receivables | <ul style="list-style-type: none"> Trade and other receivables decreased to \$4.8 million at Q3-24, a \$1.8 million decrease from YE-23 at \$6.6 million. Q3-24 receivables level reflect sales for Q3-24 period (May to July) while Valeo's YE-23 level reflected the strong sales performance in the later part of FY-23. |
| Inventories | <ul style="list-style-type: none"> Inventory levels decreased by \$5.3 million between YE-23 and Q3-24 as inventory levels are managed to a lower / less cash intensive level – aligned to portfolio dynamics, lifecycle requirements and corporate general financing context. |
| Intangible assets | <ul style="list-style-type: none"> Intangible assets represent investments made to build product pipeline and are amortized using the straight-line method, over the remaining useful life of the asset (or license) starting when the product is ready for commercialization. Intangible assets are tested quarterly for impairments as per IFRS Standards (IAS 38) to ensure that the recoverable value of each asset exceeds its book value. |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

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|--|--|
| | <ul style="list-style-type: none"> Intangible assets have decreased by \$2.6 million at the end of Q3-24 compared to YE-23 reflecting amortization charges for the period as well as the \$0.4 million impairment charge tied to one asset re-scoped outside of Core brands |
| Total assets | <ul style="list-style-type: none"> Total assets decreased by \$9.0 million between YE-23 and Q3-24, essentially driven by changes in short term assets and intangible assets. |
| Revolving credit facility | <ul style="list-style-type: none"> Implemented in Q4-23 via agreement with Accord Financial. Revolving credit facility increased by \$3.4 million at the end of Q3-24 to support Valeo's operations and inventory purchases. |
| Accounts payable and accrued liabilities | <ul style="list-style-type: none"> Accounts payable and accrued liabilities have increased by \$7.2 million between YE-23 and Q3-24, representing a 63% increase. The Q3-24 trade accounts payables included the impact of large shipments due to seasonality in supply procurement and trade terms as well as an increase in non-trade accounts payable. |
| Provisions | <ul style="list-style-type: none"> Provisions include accruals for: i) sales returns and ii) price rebate and chargebacks resulting from co-pay programs, GPO and PLA agreements not yet invoiced. Provisions required at the end of Q3-24 have increased by \$1.4 million or, 34% compared to YE-23 reflecting commercial conditions evolution – mainly for GPO and PLA rebates (evolution in product demand mix over the last invoices and the corresponding accruals). |
| Current portion of convertible debentures | <ul style="list-style-type: none"> Corresponds to current portion of convertible debenture becoming due in Q4-24 (see "Convertible debenture" in this table). |
| Current portion of long-term debt | <ul style="list-style-type: none"> Corresponds to current portion of long-term debt contracted with Sagard progressively becoming due in Q3-24 and Q4-24 (see "Long-Term Debt" in this table). |
| Total current liabilities | <ul style="list-style-type: none"> Valeo's current liabilities between YE-23 and Q2-24 increased by \$49.6 million, representing 245% due to cumulative impacts mainly from i) the reclassification of the total of balance of convertible debenture from non-current to current liabilities, ii) the reclassification of the coming due portion of the long-term debt into current liabilities and, iii) the increase in accounts payable and accrued liabilities. |
| Convertible debentures | <ul style="list-style-type: none"> Balance associated to \$25 million convertible debentures financing realized in Q1-22. The current portion in Q3-24 and the non-current portion in YE-23 amounts are presented after netting the transaction costs, the allocation of the conversion features of the debenture to the equity component, as well as the accretion expense. As the total balance of convertible debentures is becoming due in Q4-24 and is presented in current liabilities. |
| Advance from a Shareholder | <ul style="list-style-type: none"> Represent loan agreement with related party of \$0.6 million + annual interest rate of 12%. |
| Long-term debt | <ul style="list-style-type: none"> Balance associated to US\$30 million debt recorded in July 2022 and represents the Canadian \$ equivalent of the Sagard debt, less the value of the warrants issued as part of the transaction and recorded as equity and the transaction costs. The Q3-24 value of the Sagard Debt incurred a -\$13.7 million variance since YE-23 due to: i) the increase of \$18.1 million of the current portion of long-term debt becoming due across Q4-24 and first three quarters of FY-2025, ii) an increase of \$1.7 million in accretion expense for the first three quarters of 2024, iii) an increase of \$0.9 million tied to loss on long-term debt modification partially offset by -\$0.2 million F/x impact (unrealized gain) of converting Sagard debt at YE-23 and Q3-24. |
| Share capital | <ul style="list-style-type: none"> Nominal change for the period. |
| Deficit | <ul style="list-style-type: none"> The increase reflects the performance of the Corporation during the period (See "Consolidated Statement of Loss") |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

SELECTED QUARTERLY FINANCIAL INFORMATION

| | Q3-24 | Q2-24 | Q1-24 | Q4-23 | Q3-23 | Q2-23 | Q1-23 | Q4-22 |
|--|----------------|---------|---------|---------|----------------|---------|---------|---------|
| Revenues | 12,601 | 14,129 | 13,539 | 13,108 | 14,082 | 13,558 | 13,162 | 12,663 |
| Cost of Goods Sold | 9,567 | 11,239 | 11,281 | 12,942 | 10,415 | 9,473 | 9,775 | 12,056 |
| Gross Profit | 3,034 | 2,890 | 2,258 | 166 | 3,667 | 4,085 | 3,387 | 607 |
| <i>Gross Profit % to Revenues</i> | 24.1% | 20.5% | 16.7% | 1.3% | 26.0% | 30.1% | 25.7% | 4.8% |
| Adjusted Gross Profit ¹ | 3,927 | 3,382 | 3,859 | 2,128 | 4,449 | 4,657 | 3,897 | 3,262 |
| <i>Adjusted Gross Profit %¹</i> | 31.2% | 23.9% | 28.5% | 16.2% | 31.6% | 34.3% | 29.6% | 25.8% |
| Expenses | | | | | | | | |
| Sales and Marketing | 3,168 | 4,576 | 4,725 | 5,143 | 5,430 | 4,807 | 4,491 | 4,314 |
| General and Administrative | 2,656 | 1,517 | 1,477 | 1,327 | 913 | 1,008 | 1,343 | 1,261 |
| Medical affairs, QA & regulatory | 402 | 642 | 725 | 721 | 740 | 844 | 896 | 1,444 |
| Share-Based Compensation | 28 | 47 | 194 | 109 | 14 | 228 | 519 | 235 |
| Total OPEX | 6,254 | 6,782 | 7,121 | 7,300 | 7,097 | 6,887 | 7,249 | 7,254 |
| <i>Total OPEX as % of Revenues</i> | 49.6% | 48.0% | 52.6% | 59.2% | 50.4% | 50.8% | 55.1% | 57.3% |
| Operating Loss | (3,220) | (3,892) | (4,863) | (7,134) | (3,430) | (2,802) | (3,862) | (6,647) |
| Other Expenses (income) | | | | | | | | |
| Financial, net | 4,972 | 4,697 | 2,618 | 2,111 | 2,408 | 3,886 | 2,483 | 4,149 |
| Gain on derivative warrant liability | - | - | - | - | - | (211) | (97) | (307) |
| Other income | - | (778) | (609) | - | - | - | - | - |
| Income taxes | - | - | - | - | - | - | - | (1,174) |
| Net Loss for the period | (8,192) | (7,811) | (6,872) | (9,245) | (5,838) | (6,477) | (6,248) | (9,315) |
| EBITDA (Loss)¹ | (2,739) | (3,470) | (2,487) | (8,445) | (1,832) | (2,738) | (2,480) | (7,046) |
| Adjusted EBITDA (Loss)¹ | (1,483) | (2,499) | (2,081) | (4,546) | (2,480) | (1,694) | (2,213) | (2,912) |

1. See "Management's Responsibility for Financial Reporting" – "Non-IFRS Financial Measures"

| Notes | Valuable information |
|-----------------------------------|--|
| Revenues | <ul style="list-style-type: none"> Q3-24 Revenues were down \$1.5 million from Q2-24 of which \$2.8 million down explained by transfer of Xiidra partly offset by \$1.3 million from traction and sales momentum gained by Redesca and Respiratory franchise. On a comparable basis (excluding Xiidra), Q3-24 Revenues have reached an \$11.8 million peak representing +12% vs Q2-24 and +9% vs Q3-23, which would have been the prior 'all time' peak. |
| Adjusted Gross Profit \$ | <ul style="list-style-type: none"> Adjusted Gross Profit in Q3-24 reflects continuity – with no material catch-up adjustments in gross-to-net nor in cost of goods sold. And, as result, Adjusted Gross Profit% is more closely aligned with metrics from Q3-23 in lower 30% range. On a comparable basis (excluding Xiidra), Q3-24 Adjusted Gross Profit would have reached \$3.6 million representing +14% vs Q2-24 and +47% vs Q3-23. Adjusted Gross Profit in Q4-23 was negatively impacted by adjustments carried out on rebates/returns provision. Product mix relative contribution is driving a temporary bias in Adjusted Gross Profit. |
| Sales and Marketing | <ul style="list-style-type: none"> S&M expenses decreased in Q3-24 and represent a low point versus prior 7 quarters in a range of -27% (Q4-22) to -42% (Q3-23). The restructuring of Respiratory unit in June 2024 materializing OPEX reductions. Management expects OPEX reduction to continue materializing throughout the remainder of FY-24. S&M increases for the period Q4-22 to Q4-23 tied to activities geared towards gaining momentum in Asthma/Allergy and to a lesser extent in Ophthalmology. |
| General and Administrative | <ul style="list-style-type: none"> G&A expenses increased in Q3-24 as result of i) incremental transformation costs to re-center on core assets and ii) Restructuring costs notably tied to Respiratory unit. Both aspects totaling \$1.6 million in Q3-2024. Outside these non-recurring costs, G&A expenses would have reflected at \$1.0 million for the quarter, nearly unchanged vers Q2-24 (which also included \$0.5 million in transformation costs) and -\$0.3 million versus Q4-23. Outside additional (non-recurring) transformation costs, Management expects OPEX reductions will continue materializing throughout the remainder of FY-24. |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

| | |
|--|---|
| | <ul style="list-style-type: none"> G&A expenses generally stable through FY-23 when excluding \$0.4 million severance paid to departing COO in Q1-23. Q3-22 G&A expenses were positively impacted by a \$0.4 million recovery from the fraud recorded in Q2-22. |
| Medical Affairs and Regulatory | <ul style="list-style-type: none"> Medical Affairs and Regulatory activities showing reduction in Q3-24 versus Q2-24 and through FY-23, mainly driven by a smaller footprint in medical affairs Q4-22 to Q1-23 decline explained by a \$0.5 million impairment charges on intangible assets expensed in Q4-22. |
| Share-Based Compensation | <ul style="list-style-type: none"> Represents the costs of issuing stock options, RSUs and DSUs (Long-Term Incentive Plan or "LTIP"). Fluctuation between quarters is due to the hiring of staff, the addition of Board members and the vesting associated with LTIP initiatives. In Q4-23, Share-based compensation decreased compared to the prior quarter due to an increase in the forfeiture rate of options to reflect the revised percentage of options granted that are expected to cancel or to forfeit based on historical data. |
| Total Operating Expenses ("Total OPEX") | <ul style="list-style-type: none"> Despite the varying costs of samples purchased, total OPEX has been stable over the last few quarters after being impacted by expenses related to the addition of the new Ophthalmology business unit in the later part of FY-22. The ratio of total OPEX to revenues has trended down since Q4-22 and is indicative of Valeo's commercial progress and better utilization of its operating leverage. The ratio of OPEX to revenues was 49.6% in Q3-24, a significant reduction from 59.2% in Q4-23 – which was negatively impacted by revenue pressured by catch-up in carrying provisions for rebates/returns – without provision adjustment, Total OPEX as % of Revenues would be aligned to Q1-23 at 55%. From longitudinal point of view, Q3-24 continues on lower ratio versus all FY-23 quarters, despite supporting \$1.6 million in transformation and restructuring costs. Excluding these non-recurring items, Q3-24 Total Opex to Revenue% would near 37%. Ratio of Total OPEX to revenues expected to continue downward trend as: 1) core portfolio products continue gaining momentum and generate incremental profitability to absorb commercial platform and head office infrastructure and, 2) OPEX optimization program implementation. |
| Financial, net | <ul style="list-style-type: none"> Financial expenses increased significantly in Q3-24 vs Q3-23 due to a combination of i) foreign exchange exposure \$1.2 million, ii) \$0.9 million loss originating from modification of long-term debt terms and iii) interest on revolving credit facility not active in Q2-23, for \$0.2 million. Financial expenses were down in Q3-23 due to a \$1.0 million positive net F/X impact on converting the quarter end balance of the US\$ denominated debt. Q4-23 and Q1-24 Financial expenses were both down respectively due to i) Q4-23 revised estimate on interest in the form of royalty \$3.6 million positive impact and, ii) Q1-24 gain on foreign exchange of \$1.2 million. |
| Other income | <ul style="list-style-type: none"> Q2-24 represents a gain on disposal of intangible assets of \$0.8 million was recorded as part of an asset sale agreement, for the sale of a non-core asset. Q1-24 linked to a gain on disposal of intangible assets of \$0.2 million recorded as part of an asset sale agreement and the sale of material associated to the transfer of Xiidra assets to B&LC generated income of \$0.4 million. |
| Net loss for the period | <ul style="list-style-type: none"> Q3-24 Net loss increased by \$0.4 million vs Q2-24 tied to increase in Financial, net of \$0.3 million while reduction in Operating Loss of \$0.7 million offsets the non-recurring Other income gain of \$0.8 million in Q2-2024. |
| EBITDA (Loss) | <p>Q3-24 EBITDA loss impacted vs other quarters as follows:</p> <ul style="list-style-type: none"> Vs Q2-24 +\$0.7 million: Q3-24 lower EBITDA loss mainly driven by lower Q3 Total Opex by \$0.5 million Vs Q4-23 +\$5.7 million: Q4-23 Gross Profit impacted by i) catch-up in carrying provisions for rebates/returns directly translating to Gross Profit as well as Inventory write-off tied to newly commercialized brand and, ii) higher Opex base of \$1.0 million Vs Q3-23 -\$0.9 million: essentially driven by Q3-24 supporting i) Restructuring provision of \$1.0 million and ii) \$0.4 million Intangible asset impairment, while Q3-23 benefitted from +\$1.0 million foreign exchange |
| Adjusted EBITDA (Loss) | <p>Adjusted EBITDA (loss) in Q3-24 decreased compared to s prior quarters.</p> <ul style="list-style-type: none"> vs Q2-24 +\$0.9 million: comparable portfolio in continued operations carrying \$1.0 million lower Opex base for the Qtr, after Respiratory restructuring. Vs Q4-23 +\$2.9 million: explained by +\$1.8 million from Adjusted Gross Profit higher in Q3-24 and +\$1.1 million lower Opex base carried in Q3-24 as result of continued operations, after Respiratory restructuring. Over the last 8 quarters period, Adjusted EBITDA performance reflected the sequential QoQ increase in Valeo's revenues and gross profit, and control over OPEX. |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

LIQUIDITIES AND CAPITAL RESOURCES

| | Q3-24 | Q3-23 | Change | | YTD-24 | YTD-23 | Change | |
|--|--------------|--------------|----------------|-------------|--------------|--------------|----------------|-------------|
| | | | \$ | % | | | \$ | % |
| Operating Activities | | | | | | | | |
| Net loss from operations | (8,192) | (5,838) | (2,354) | 40% | (22,875) | (18,563) | (4,312) | 23% |
| Other Items not affecting cash | 4,381 | 1,366 | 3,015 | 221% | 9,272 | 5,385 | 3,887 | 72% |
| Changes in non-cash working capital | 4,262 | 3,213 | 1,049 | 33% | 12,370 | 153 | 12,217 | 1000% |
| Cash provided (used) by operations | 451 | (1,259) | 1,710 | -136% | (1,233) | (13,025) | 11,792 | -91% |
| Investing activities | | | | | | | | |
| Cash provided (used) by investing activities | - | (111) | 111 | -100% | 1,512 | (524) | 2,036 | -389% |
| Financing Activities | | | | | | | | |
| Cash provided (used) by financing activities | (248) | 1,243 | (1,491) | -120% | (628) | 1,136 | (1,764) | 58% |
| Foreign exchange loss (gain) on cash | 32 | (216) | 248 | -115% | (28) | (312) | 284 | -91% |
| Increase (decrease) in cash | 235 | (343) | 578 | -169% | (377) | (12,725) | 12,348 | -97% |
| Cash, beginning of the period | 6,890 | 10,119 | (3,229) | -32% | 7,502 | 22,501 | (14,999) | -67% |
| Cash, end of period | 7,125 | 9,776 | (2,651) | -27% | 7,125 | 9,776 | (2,651) | -27% |

| Q3-24 vs Q3-23 | |
|---|--|
| Cash provided (used) in operations | <ul style="list-style-type: none"> • Cash used in operations represents cash flows from operations, excluding income and expenses not affecting cash. • Cash provided by operations for Q3-24 was \$0.5 million compared to \$1.3 million cash used in Q3-23, a \$1.7 million improvement. The variance was driven by higher net loss from operations -\$2.4 million more than offset by +\$3.0 million in Other items not affecting cash and by +\$1.0 million in Change in non-cash working capital. |
| Cash provided (used) in investing activities | <ul style="list-style-type: none"> • No cash movements from investing activities in Q3-24. • Variance of +\$0.1 million tied to Q3-23 activities with regards to PP&E procured |
| Cash provided (used) by financing activities | <ul style="list-style-type: none"> • Cash used in financing activities of \$0.2 million essentially driven by Royalty payment \$0.2 million. Balance of variance associated to repayment of interest, lease liabilities and revolving credit facility. (see notes 10, 13, 14 and 16 of Financial Statements) • Variance of +\$1.5 million vs Q3-23 essentially tied to Q3-23 capturing increase in advance from Shareholders for \$1.3 million. |

Related Party Transactions

The following table presents the related party transactions presented in the statement of loss for the respective periods:

| | Q3-24 | Q3-23 | YTD-24 | YTD-23 |
|---|-------|-------|--------|--------|
| Key management salary and benefits | 376 | 325 | 1,196 | 1,047 |
| Directors and employee stock option compensation | 28 | 228 | 269 | 747 |
| Consulting fees paid to a corporation controlled by an officer | 98 | 79 | 212 | 154 |
| Interest on convertible debentures owed to key management, officers and directors | 8 | 8 | 24 | 16 |
| Interest on convertible debentures owed to 100079 Canada Inc., a shareholder of the Corporation | 46 | 46 | 138 | 92 |
| Service income | 1 | 23 | 7 | 23 |
| Interest on advance from a shareholder | 18 | - | 52 | - |

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

The following table represents the related party transactions presented in the statement of financial position as at:

| | July 31, 2024 | October 31, 2023 |
|---|---------------|------------------|
| Amounts owed to key management, officers and directors | | |
| Expenses incurred in the normal course of business | - | 1 |
| Convertible debentures | 258 | 244 |
| Accrued interest on convertible debentures | 16 | 11 |
| Amounts owed to 100079 Canada Inc., a shareholder of the Corporation | | |
| Convertible debentures | 1,497 | 1,416 |
| Accrued interest on convertible debentures | 94 | 52 |
| Advance from shareholders | 580 | 580 |
| Accrued interest on advance from a shareholder | 64 | 12 |
| Amounts owed from ChitogenX Inc., a corporation with common shareholders | | |
| Service income | 104 | 96 |
| Amounts owed from Chairman of the Board (former Chief Executive Officer) | | |
| Advance to Chairman of the Board (former Chief Executive Officer) | 28 | 49 |
| <i>see 'Subsequent Event' section of this MD&A</i> | | |

Going Concern

These consolidated financial statements have been prepared on a going-concern basis, which implies that the Corporation will continue realizing its assets and discharging its liabilities in the normal course of business for the foreseeable future. As reflected in the consolidated financial statements, the Corporation is in the process of ramping up its activities and has not yet achieved profitability. During the nine-month period ended July 31, 2024, the Corporation incurred a net loss of \$22,875 and cash used in operations of \$1,233. As at July 31, 2024, the Corporation had a working capital deficit of \$50,855. This raises significant doubt about the Corporation's ability to continue as a going concern.

Accordingly, the ability of the Corporation to realize the carrying value of its assets and continue operations as a going concern is dependent upon its ability to obtain additional financing or on generating future profitable operations. Management anticipates that the generation of additional revenues out of its existing products and the commercialization of new products will enable the Corporation to achieve profitability. There is no assurance that any of these initiatives will be successful. Factors within and outside the Corporation's control could have a significant bearing on its ability to obtain additional financing or on the generation of additional revenues.

These consolidated financial statements do not include any adjustments related to the carrying values and classifications of assets and liabilities that would be necessary should the Corporation be unable to continue as a going concern. Such adjustments could be material.

Liquidity

| As at | Q3-24 | YE-23 | Change | |
|---|----------|--------|----------|--------|
| | | | \$ | % |
| Cash | 7,125 | 7,502 | (377) | -5% |
| Trade and other receivables | 4,775 | 6,565 | (1,790) | -27% |
| Inventory | 4,937 | 10,246 | (5,309) | -52% |
| Prepaid expenses and deposits | 2,222 | 930 | 1,292 | 139% |
| Revolving credit facility | 3,413 | 2,794 | 619 | 22% |
| Accounts payables and accrued liabilities | 18,665 | 11,416 | 7,249 | 63% |
| Provisions | 5,601 | 4,188 | 1,413 | 34% |
| Working Capital | (50,855) | 4,969 | (55,824) | -1000% |

Cash at the end of Q3-24 stood at \$7.1 million as compared to \$7.5 million at the start of the year, representing a \$0.4 million decrease. Working capital deficit at the end of Q3-24 stood at \$50.9 million compared to \$5.0 million surplus at end of Q4-23 representing a \$55.8 million decrease.

Recognizing the need to fund operations and inventory requirements, over the course of FY-24, Valeo continued leveraging the existing credit facilities implemented late into FY-23. In addition, Valeo also proceeded in Q2-24 to monetize specific non-core assets via disposal of certain brands. The transaction completed in February contributed net proceeds of \$1.5 million – to be used in supporting working capital. In Q3 and Q4-24, Valeo proceeded to review repayment of current portion of long-term debt (See "Subsequent Events").

With operating margins (outside Xiidra) trending upward and continued OPEX improvements, management expects burn rate to decline substantially. Over the last 2 fiscal years, capital (debt) was secured to fund in-licensing activities as well as to fund the growth of Respiriology and Ophthalmology business units. (See "Business Overview").

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

Going forward, Valeo's intent is to optimize use of cash reserves and prioritize access to capital while focusing on 4 assets: Redesca, Enerzair, Atectura and Simbrinza.

Looking ahead, management expects core established brands to continue to grow, this combined with relentless focus on Opex reduction and improvement on gross margins will pave the way for soon positive EBITDA.

With current initiatives, management expects to be able to significantly decrease the organization's financial leverage. By de-leveraging, Valeo can reinvest in new business development and licensing projects.

Valeo plans to achieve further de-leveraging by raising equity when markets are ready, and the company has become EBITDA positive.

Opportunity to Accelerate growth and profitability through Product Acquisition, Licensing and M&A

To deliver on its "profitable growth" strategy, Valeo has identified several immediately accretive opportunities in its core markets. Valeo is currently in advanced discussions with several parties regarding in-licensing opportunities with low upfront costs. These upfront costs will be financed through cash from operations and will not require any new debt facility.

Valeo's theme for the coming 3 years will focus on:

1. Decreasing degree of financial leverage by paying down debt. This will be achieved by raising equity and divesting/partnering of some assets;
2. Profitable growth, this will be done by executing contracts which are immediately accretive in its core markets. Focus will be on product acquisitions which should yield higher margins.

Entering into in-licensing agreements with pharmaceutical companies necessitates the payment of up-front amounts, milestone payments as well as all the costs normally associated with preparing for the launch of a pharmaceutical product. Going forward, Valeo intends to fund these in-licensing agreements with a combination of cash, cash from operations, and by equity provided by current and new shareholders. Funding requirements to acquire product rights vary widely depending upon the nature and potential of the product and the in-licensing agreement, the Corporation intends to seek funding on a project-by-project basis and to prioritize product acquisition to continue leveraging existing commercial infrastructure and seeking near immediate cash accretive returns.

Financial Risk Factors

(a) Market Risk

(i) Currency Risk

The Corporation is exposed to financial risks that arise from fluctuations in foreign exchange rates and the degree of volatility of these rates. The Corporation has an investment in a U.S. subsidiary however this subsidiary is currently not active. The Corporation does not hold financial derivatives to manage the fluctuation of these risks, however USD denominated assets provide protection against fluctuations in USD denominated liabilities. As at July 31, 2024, a 5% increase/decrease in the USD/CAD and the EUR/CAD exchange rates would have a \$2,228 (2023 - \$1,747) and \$13 (2023 - nil) impact on net loss and equity.

The following presents the accounts that are exposed to foreign exchange volatility:

| As at | July 31, 2024 | | October 31, 2023 | |
|--|------------------|----------------|------------------|----------------|
| | Foreign currency | CDN equivalent | Foreign currency | CDN equivalent |
| Cash - USD | 5,051 | 6,975 | 5,051 | 6,975 |
| Trade and other receivables - USD | 95 | 131 | 95 | 131 |
| Revolving credit facility - USD | 4,706 | 6,499 | 4,706 | 6,499 |
| Accounts payable and accrued liabilities - USD | 2,785 | 3,846 | 2,785 | 3,846 |
| Accounts payable and accrued liabilities - EUR | 169 | 253 | 169 | 253 |
| Long-term debt - USD | 30,950 | 42,839 | 30,950 | 42,839 |

(ii) Cash Flow and Fair Value Interest Rate Risk

The Corporation is exposed to fluctuation in its future cash flows arising from changes in interest rates through its variable rate exposure under its senior debt facility. Revolving credit facility, convertible debenture or long-term debt negotiated at a fixed rate expose the Corporation to fair value interest rate risk.

(b) Credit Risk

The Corporation considers its maximum credit risk to be based on the following financial assets: cash, trade, and other receivables. Credit-risk arises from cash and deposits with banks and financial institutions. The Corporation reduces this risk by dealing with creditworthy financial institutions. Credit risk also results from the possibility that a loss may occur from the failure of another party to adhere to payment terms. To lower this risk, the Corporation's extension of credit is based on an evaluation of each customer's financial condition.

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

Management reviews the aging of trade accounts receivable and other factors relating to the risk that customer accounts may not be paid in full and, when appropriate, reduces the carrying value to provide for possible loss. No loss has been charged to earnings in the last two fiscal years.

The Corporation sells its products through a small number of wholesalers and retail pharmacy chains. The Corporation has collection terms that vary based on the nature of products sold. Accordingly, when determining the percentage of receivables which are current, the Corporation considers all receivables under 30 days for Valeo Pharma Inc. and all receivables under 90 days for VPI Pharma Inc.

As at July 31, 2024, 69% (2023 - 92%) of trade accounts receivables were current and three customers accounted for 85% (2023 - 77%) of the trade receivables. The Corporation believes that there is no unusual exposure associated with the collection of these receivables.

(c) Liquidity risk

Liquidity risk is the risk that the Corporation will not be able to meet its obligations as they fall due. The following are the contractual maturities of financial liabilities.

| As at July 31, 2024 | Less than 30 days | 30 days to 3 months | 3 months to 12 months | More than 12 months | Total |
|---|------------------------------|------------------------------------|--------------------------------------|--------------------------------|--------------|
| Revolving credit facility | 3,441 | - | - | - | 3,441 |
| Accounts payable, accrued liabilities, and provisions | 10,322 | 4,211 | 6,353 | 441 | 21,327 |
| Lease liabilities | 18 | 37 | 164 | 2,186 | 2,405 |
| Convertible debentures, including interest | - | 2,062 | 25,750 | - | 27,812 |
| Advance from a shareholder, including interest | - | - | - | 644 | 644 |
| Long-term debt, including interest and exit fees | 11,572 | 1,799 | 9,302 | 38,482 | 61,155 |
| | 25,353 | 8,109 | 41,569 | 41,753 | 116,784 |

| As at October 31, 2023 | Less than 30 days | 30 days to 3 months | 3 months to 12 months | More than 12 months | Total |
|---|------------------------------|------------------------------------|--------------------------------------|--------------------------------|--------------|
| Revolving credit facility | 2,841 | - | - | - | 2,841 |
| Accounts payable, accrued liabilities, and provisions | 3,469 | 3,952 | 5,906 | - | 13,327 |
| Lease liabilities | 20 | 41 | 170 | 2,352 | 2,583 |
| Convertible debentures, including interest | 300 | 750 | 2,550 | 25,750 | 29,350 |
| Advance from a shareholder, including interest | - | - | - | 592 | 592 |
| Long-term debt, including interest and exit fees | 1,393 | 160 | 6,723 | 60,575 | 68,851 |
| | 8,043 | 4,944 | 15,519 | 91,059 | 119,564 |

(d) Capital Structure Financial Policy

The Corporation's objectives for managing capital are: (i) to maintain a flexible capital structure which optimizes the cost/risk equation; and (ii) to manage capital in a manner which maximizes the interests of its shareholders.

The Corporation manages the capital structure and adjusts it considering changes in economic conditions and the risk characteristics of the underlying assets. The Corporation's capital structure is managed in conjunction with the capital structure and financial needs of the day-to-day operations. The Corporation currently funds the working capital requirements from its cash balance, out of its internally generated cash flows and the use of credit facilities when available. To maintain or adjust the capital structure, the Corporation will work to secure new debt or raise capital that would provide additional capital. As at July 31, 2024, the Corporation is not subject to any externally imposed capital requirements.

Risk Factors

For a detailed discussion of additional risk factors, please refer to the Corporation's latest Annual Information Form on SEDAR at www.sedar.com

VALEO PHARMA INC.

Management's Discussion and Analysis for the three-month period ended July 31, 2024

Disclosure Controls and Procedures

The Corporation is committed to providing timely, accurate and balanced disclosure of all material information about the Corporation and to providing fair and equal access to such information. Management is responsible for establishing and maintaining its disclosure controls and procedures ("DC&P") to ensure that information used internally and disclosed externally is complete and reliable. Due to the inherent limitations in all control systems, an evaluation of controls can provide only reasonable, not absolute assurance, that all control issues and instances of fraud or error, if any, within the Corporation have been detected. Management continues to evolve and enhance its system of controls and procedures. Management, after evaluating the effectiveness of the Corporation's DC&P as at July 31, 2024, have concluded that the Corporation's DC&P are adequate and effective to ensure that material information relating to the Corporation would have been known to them.

Internal Control Over Financial Reporting

The Corporation's management is responsible for establishing and maintaining adequate internal control over financial reporting ("ICFR"). The Corporation has designed ICFR to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements in accordance with IFRS. For the three-month period ended July 31, 2024, management has evaluated the design and operating effectiveness of its ICFR as defined in NI 52-109. The evaluation was based on the criteria established in the "Internal Control-Integrated Framework" issued by the COSO. This evaluation was performed internally by the Corporation. Based on this evaluation, management concluded that the ICFR were appropriately designed, and no material weaknesses or significant deficiencies were noted, as at July 31, 2024. All control systems, no matter how well designed, have inherent limitations, including the possibility of human error and the circumvention or overriding of the controls or procedures. As a result, there is no certainty that our DC&P or ICFR will prevent all errors or all fraud.

Disclosure of Outstanding Share Data

Valeo's authorized share capital consists of an unlimited number of Common Shares. As at September 11, 2024, Valeo had 98,657,427 Common Shares outstanding. In addition, a total of 35,624,645 Common Shares were issuable in accordance with the terms of convertible securities (including equity incentive compensation awards) issued by Valeo, and comprised of:

- i. 21,739,132 Common Shares issuable upon conversion of the Convertible Debentures,
- ii. 8,268,413 Common Shares issuable upon exercise of Warrants,
- iii. Nil Common Shares issuable upon exercise of RSUs (assuming full vesting),
- iv. 395,850 Common Shares issuable upon exercise of DSUs (assuming full vesting), and
- v. 5,221,250 Common Shares issuable upon exercise of Options (assuming full vesting).

Interim Condensed Consolidated Financial Statements

(Unaudited)

Valeo Pharma Inc.

July 31, 2024

Third quarter fiscal year 2024

NOTICE OF NO AUDITOR REVIEW OF INTERIM FINANCIAL STATEMENTS Under National Instrument 51-102, Part 4, subsection 4.3(3)(a), if an auditor has not performed a review of the interim financial statements, the statements must be accompanied by a notice indicating that the financial statements have not been reviewed by an auditor. The accompanying unaudited interim financial statements of the Corporation have been prepared by management and are the responsibility of the Corporation's management. The Corporation's independent auditor has not performed a review or an audit of these interim financial statements.

Valeo Pharma Inc.

Interim Condensed Consolidated Statements of Financial Position

(Unaudited)

(All amounts in thousands of Canadian dollars)

| As at | Notes | July 31, 2024 | October 31, 2023 |
|---|-------|-----------------|------------------|
| ASSETS | | | |
| Current | | | |
| Cash | | 7,125 | 7,502 |
| Trade and other receivables | 4 | 4,775 | 6,565 |
| Inventories | 5 | 4,937 | 10,246 |
| Prepaid expenses and deposits | 6 | 2,222 | 930 |
| Total current assets | | 19,059 | 25,243 |
| Property and equipment | 7 | 1,478 | 1,588 |
| Right of use assets | 8 | 991 | 1,076 |
| Intangible assets | 9 | 10,667 | 13,300 |
| Total assets | | 32,195 | 41,207 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | | |
| Current | | | |
| Revolving credit facility | 10 | 3,413 | 2,794 |
| Accounts payable and accrued liabilities | 11 | 18,665 | 11,416 |
| Provisions | 12 | 5,601 | 4,188 |
| Lease liabilities | 13 | 61 | 69 |
| Convertible debentures | 14 | 24,046 | - |
| Current portion of long-term debt | 16 | 18,128 | 1,807 |
| Total current liabilities | | 69,914 | 20,274 |
| Lease liabilities | 13 | 1,290 | 1,335 |
| Convertible debentures | 14 | - | 22,368 |
| Advance from a shareholder | 15 | 644 | 592 |
| Long-term debt | 16 | 23,145 | 36,796 |
| Defined benefit obligations | | 236 | 179 |
| Total liabilities | | 95,229 | 81,544 |
| SHAREHOLDERS' EQUITY | | | |
| Share capital | 17a | 31,826 | 31,696 |
| Warrants | 17e | 2,967 | 2,967 |
| Contributed surplus | | 4,717 | 4,582 |
| Equity component of convertible debentures | | 2,989 | 2,989 |
| Accumulated other comprehensive loss | | (394) | (307) |
| Deficit | | (105,139) | (82,264) |
| Total shareholders' equity (deficit) | | (63,034) | (40,337) |
| Total liabilities and shareholders' equity | | 32,195 | 41,207 |

Going concern (note 1); Related Party Transactions (note 25); Commitments (note 28); Subsequent Events (note 29).

/s/ "Ali Moghaddam" _____, Director

/s/ "Steven Saviuk" _____, Director

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

Valeo Pharma Inc.

Interim Condensed Consolidated Statements of Loss and Comprehensive Loss (Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)
For the three- and nine-month periods ended July 31, 2024 and 2023

| | Notes | Three months ended July 31, | | Nine months ended July 31, | |
|--|---------|-----------------------------|------------|----------------------------|------------|
| | | 2024 | 2023 | 2024 | 2023 |
| Revenues | | 12,601 | 14,082 | 40,269 | 40,802 |
| Cost of goods sold | 19 | 9,567 | 10,415 | 32,087 | 29,652 |
| Gross Profit | | 3,034 | 3,667 | 8,182 | 11,150 |
| Expenses | | | | | |
| Sales and marketing | 20 | 3,168 | 5,430 | 12,469 | 14,728 |
| General and administrative | 21 | 2,656 | 913 | 5,650 | 3,275 |
| Medical affairs and regulatory | 22 | 402 | 740 | 1,769 | 2,480 |
| Share based compensation | 17b,c,d | 28 | 14 | 269 | 761 |
| Total operating expenses | | 6,254 | 7,097 | 20,157 | 21,244 |
| Operating loss | | (3,220) | (3,430) | (11,975) | (10,094) |
| Other expenses (income) | | | | | |
| Financial, net | 23 | 4,972 | 2,408 | 12,287 | 8,777 |
| Realized gain on derivative warrant liability | | - | - | - | (308) |
| Other income | 24 | - | - | (1,387) | - |
| Total other expenses | | 4,972 | 2,408 | 10,900 | 8,469 |
| Net loss for the period | | (8,192) | (5,838) | (22,875) | (18,563) |
| Other comprehensive income (loss) | | | | | |
| Exchange differences on translating foreign operations | | (1) | 4 | 1 | 5 |
| Defined benefit plan, net actuarial loss | | - | - | (88) | (148) |
| Total comprehensive loss for the period | | (8,193) | (5,834) | (22,962) | (18,706) |
| Loss per share: | | | | | |
| Basic and diluted | | (0.08) | (0.07) | (0.27) | (0.22) |
| Weighted average number of shares outstanding | | 98,675,427 | 84,470,906 | 86,153,456 | 83,770,620 |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

Valeo Pharma Inc.

Interim Condensed Consolidated Statements of Changes in Shareholders' Equity (Deficit) (Unaudited)

(All amounts in thousands of Canadian dollars)

For the nine-month periods ended July 31, 2024 and 2023

| | Notes | Share Capital | Warrants | Contributed surplus | Equity component convertible debenture | Accumulated Other Comprehensive Loss | | Deficit | Total |
|--|---------|------------------|--------------|------------------------|---|---|------------------------------------|------------------|-----------------|
| | | | | | | Defined benefit plan | Foreign exchange translation | | |
| Balance as at October 31, 2022 | | 26,359 | 2,926 | 4,410 | 3,114 | (163) | (38) | (54,456) | (17,848) |
| Net loss | | - | - | - | - | - | - | (18,563) | (18,563) |
| Other comprehensive loss | | - | - | - | - | (148) | 5 | - | (143) |
| Share based compensation | | 627 | - | 134 | - | - | - | - | 761 |
| Cash-settled share based payment | | (161) | - | 99 | - | - | - | - | (62) |
| Compensation units expired | | 129 | 41 | (170) | - | - | - | - | - |
| Convertible debentures converted | 14b | 934 | - | - | (125) | - | - | - | 809 |
| Balance as at July 31, 2023 | | 27,888 | 2,967 | 4,473 | 2,989 | (311) | (33) | (73,019) | (35,046) |
| Balance as at October 31, 2023 | | 31,696 | 2,967 | 4,582 | 2,989 | (267) | (40) | (82,264) | (40,337) |
| Net loss | | - | - | - | - | - | - | (22,875) | (22,875) |
| Other comprehensive loss | | - | - | - | - | (88) | 1 | - | (87) |
| Share-based compensation | 17b,c,d | - | - | 269 | - | - | - | - | 269 |
| Settlement of share-based awards | 17c | 35 | - | (35) | - | - | - | - | - |
| Withholding taxes on share-based settlement, current period | | (4) | - | - | - | - | - | - | (4) |
| Withholding taxes on share-based settlement, prior period | 17c | 99 | - | (99) | - | - | - | - | - |
| Balance as at July 31, 2024 | | 31,826 | 2,967 | 4,717 | 2,989 | (355) | (39) | (105,139) | (63,034) |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

Valeo Pharma Inc.

Interim Condensed Consolidated Statements of Cash Flow (Unaudited)

(All amounts in thousands of Canadian dollars)

For the three- and nine-month periods ended July 31, 2024 and 2023

| | Notes | Three months ended July 31, | | Nine months ended July 31, | |
|--|---------|-----------------------------|--------------|----------------------------|--------------|
| | | 2024 | 2023 | 2024 | 2023 |
| OPERATING ACTIVITIES: | | | | | |
| Net loss from operations | | (8,192) | (5,838) | (22,875) | (18,563) |
| Adjustments: | | | | | |
| Depreciation and amortization | 7,8,9 | 626 | 630 | 1,915 | 1,875 |
| Impairment of intangible assets | 9,19 | 400 | - | 400 | - |
| Share based compensation | 17b,c,d | 28 | 14 | 269 | 761 |
| Interest expense | 23 | 2,009 | 1,412 | 5,058 | 3,716 |
| Interest in the form of royalty | 16,23 | 156 | 46 | 506 | 98 |
| Estimate revision on interest in the form of royalty | 16,23 | (70) | - | (34) | - |
| Loss on long-term debt modification | 16,23 | 905 | - | 905 | - |
| Defined benefit pension plan expense | | (12) | (12) | (31) | (42) |
| Unrealized loss (gain) on foreign exchange | | 157 | (1,020) | (150) | (1,107) |
| Realized gain on derivative warrant liability | | - | - | - | (308) |
| Write down of inventories | 19 | 182 | 296 | 1,433 | 392 |
| Gain on disposal of intangible assets | 24 | - | - | (999) | - |
| Net change in non-cash working capital | 18 | 4,262 | 3,213 | 12,370 | 153 |
| Cash provided (used) by operating activities | | 451 | (1,259) | (1,233) | (13,025) |
| INVESTING ACTIVITIES: | | | | | |
| Acquisition of property and equipment | 7 | - | (111) | (90) | (449) |
| Acquisition of intangible assets | 9 | - | - | - | (75) |
| Proceeds on disposal of intangible assets | 9 | - | - | 1,602 | - |
| Cash provided (used) by investing activities | | - | (111) | 1,512 | (524) |
| FINANCING ACTIVITIES: | | | | | |
| Increase (decrease) in revolving credit facility | 10 | (7) | - | 109 | - |
| Principal repayment of lease liabilities | 13 | (55) | (57) | (175) | (164) |
| Repayment of interest in the form of royalty | 16 | (182) | - | (509) | - |
| Increase in advance from shareholders | | - | 1,300 | - | 1,300 |
| Financing fees | 14,16 | (4) | - | (53) | - |
| Cash provided (used) by financing activities | | (248) | 1,243 | (628) | 1,136 |
| Foreign exchange gain (loss) on cash | | 32 | (216) | (28) | (312) |
| Increase (decrease) in cash | | 235 | (343) | (377) | (12,725) |
| Cash, beginning of period | | 6,890 | 10,119 | 7,502 | 22,501 |
| Cash, end of period | | 7,125 | 9,776 | 7,125 | 9,776 |

The accompanying notes are an integral part of these interim condensed consolidated financial statements.

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements (Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

1. Presentation of Financial Statements and Going Concern

Description of the Business

Valeo Pharma Inc. (“Valeo” or the “Corporation”) is a specialty pharmaceutical company that acquires, or in-licenses branded pharmaceuticals and hospital specialty products for sale in Canada. Its head office, principal place of business and registered office is located at 16667 Hymus Blvd., Kirkland, Quebec, Canada. The Corporation’s wholly owned subsidiary VPI Pharmaceuticals Inc. (“VPI”) is located within the Corporation’s premises, and Valeo Pharma Corp (“Valeo USA”) is located in the United States (not active).

The Corporation is incorporated under the Canada Business Corporations Act. Valeo’s shares and debentures are traded on the Toronto Stock Exchange (TSX) under the symbol VPH and VPH.DB. The Corporation’s shares are also listed on the Frankfurt Stock Exchange (“FSE”) under the symbol VP2 and on the US OTCQB market under the symbol VPHIF.

Statement of Compliance

These unaudited interim condensed consolidated financial statements of the Corporation have been prepared for the nine-month period ended July 31, 2024 in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board (“IFRS Accounting Standards”), and were approved and authorized for issuance by the Corporation’s Board of Directors on September 11, 2024. These unaudited interim condensed consolidated financial statements do not include all the information required for full disclosure in the annual financial statements and should be read in conjunction with the annual consolidated financial statements for the year ended October 31, 2023 as they follow the same accounting policies and methods of application.

Going Concern

These unaudited interim condensed consolidated financial statements have been prepared on a going-concern basis, which implies that the Corporation will continue realizing its assets and discharging its liabilities in the normal course of business for the foreseeable future. As reflected in the unaudited interim condensed consolidated financial statements, the Corporation is in the process of ramping up its activities and has not yet achieved profitability. During the nine-month period ended July 31, 2024, the Corporation incurred a net loss of \$22,875 and used cash in operations of \$1,233. As at July 31, 2024, the Corporation had a working capital deficit of \$50,855. This raises significant doubt about the Corporation’s ability to continue as a going concern.

Accordingly, the ability of the Corporation to realize the carrying value of its assets and continue operations as a going concern is dependent upon its ability to obtain additional financing or on generating future profitable operations. Management anticipates that the generation of additional revenues out of its existing products and the commercialization of new products will enable the Corporation to achieve profitability. There is no assurance that any of these initiatives will be successful. Factors within and outside the Corporation’s control could have a significant bearing on its ability to obtain additional financing or on the generation of additional revenues.

These unaudited interim condensed consolidated financial statements do not include any adjustments related to the carrying values and classifications of assets and liabilities that would be necessary should the Corporation be unable to continue as a going concern. Such adjustments could be material.

2. Summary of Significant Accounting Policies

Basis of Consolidation

These unaudited interim condensed consolidated financial statements consolidate those accounts of the Corporation and its wholly owned subsidiaries (the “Group”). All subsidiaries have an annual reporting date of October 31. All transactions and balances between Group companies are eliminated upon consolidation, including unrealized gains and losses on transactions between Group companies. Where unrealized losses on intra-group asset sales are reversed on consolidation, the underlying asset is also tested for impairment from a group perspective.

Amounts reported in the financial statements of subsidiaries have been adjusted where necessary to ensure consistency with the accounting policies adopted by the Corporation. Profit or loss and other comprehensive income (“OCI”) of subsidiaries acquired or disposed of during the period are recognized from the effective date of acquisition, or up to the effective date of disposal, as applicable.

Basis of Measurement

These unaudited interim condensed consolidated financial statements have been prepared on a going-concern basis, under the historical cost convention, except for the revaluation of certain financial assets and financial liabilities to fair value including the derivative warrant liability.

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements (Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

2. Summary of Significant Accounting Policies – cont'd

Change in Accounting Policy – Reclassification of Distribution Costs and Profit Sharing

In accordance with IFRS Accounting Standards, the Corporation has reviewed its accounting policies related to the classification of certain costs within the consolidated financial statements. Upon careful assessment, the Company has determined that reclassifying distribution costs, and royalty and profit sharing from operating expenses to cost of goods sold provides a more appropriate presentation of these expenses and better reflects the nature of the costs incurred in relation to the distribution and sale of goods.

Effective November 1st, 2023, the Company has reclassified distribution costs, and royalty and profit sharing as part of the cost of goods sold in the consolidated statement of loss and comprehensive loss. The change in accounting policy is applied retrospectively from the beginning of the earliest comparative period presented in these financial statements.

The change in accounting policy regarding distribution costs is made to better reflect the nature of distribution costs directly attributable to direct labor and direct costs related to warehouse operations. The change in accounting policy regarding profit sharing is made to better reflect the nature of the royalties paid to the Corporation's partners under certain licensing or distribution agreements. These royalties and profit sharing are intricately linked to the commercialization and sale of goods, as they are contingent upon the volume and net selling price of the product per their respective licensing agreement. By shifting these costs to Cost of Goods Sold, we accurately capture their direct correlation to the commercialization process and their impact on the cost structure.

Comparative figures presented for the three and nine-month periods ended July 31, 2023 have been restated to reflect the reclassification of distribution, and royalty and profit-sharing from operating expenses to cost of goods sold. The impact of these adjustments on the comparative consolidated financial statement is as follows:

| | Three months ended July 31, 2023 | | | Nine months ended July 31, 2023 | | |
|---------------------------------|----------------------------------|------------------|-------------|---------------------------------|------------------|-------------|
| | as previously reported | Reclassification | as restated | as previously reported | Reclassification | as restated |
| Cost of goods sold | 9,812 | 603 | 10,415 | 28,357 | 1,295 | 29,652 |
| Gross Profit | 4,270 | (603) | 3,667 | 12,445 | (1,295) | 11,150 |
| Expenses | | | | | | |
| Sales and marketing | 5,439 | (9) | 5,430 | 14,730 | (2) | 14,728 |
| General and administrative | 1,443 | (530) | 913 | 4,415 | (1,140) | 3,275 |
| Medical affairs and regulatory | 741 | (1) | 740 | 2,484 | (4) | 2,480 |
| Royalty and profit sharing | 63 | (63) | - | 149 | (149) | - |
| Total operating expenses | 7,700 | (603) | 7,097 | 22,539 | (1,295) | 21,244 |

This disclosure note provides transparency regarding the change in accounting policy regarding the classification of distribution costs, and royalty and profit sharing and ensures that users of the consolidated financial statements understand the reasons for the change and its impact on the consolidated financial statements.

3. Use of Estimates and Judgements

The preparation of the unaudited interim condensed consolidated financial statements requires management to undertake several judgements, estimates and assumptions about recognition and measurement of assets, liabilities, income and expenses. The actual results may differ from these judgements and estimates. These estimates and judgements are based on management's best knowledge of the events or circumstances and actions the Corporation may take in the future. The estimates are reviewed on an ongoing basis. Information about the significant judgements, estimates and assumptions that have the most significant effect on the recognition and measurement of assets, liabilities, income and expenses are discussed in Note 3 of the Corporation's 2023 audited annual consolidated financial statements and are still applicable for the nine-month period ended July 31, 2024.

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements

(Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

4. Trade and Other Receivables

| As at | July 31, 2024 | October 31, 2023 |
|-----------------------------|---------------|------------------|
| Trade and other receivables | 4,586 | 6,421 |
| Sales taxes receivables | 189 | 144 |
| | 4,775 | 6,565 |

5. Inventories

| As at | July 31, 2024 | October 31, 2023 |
|----------------|---------------|------------------|
| Finished goods | 4,937 | 10,233 |
| Raw material | - | 13 |
| | 4,937 | 10,246 |

6. Prepaid expenses and deposits

| As at | July 31, 2024 | October 31, 2023 |
|-------------------------------------|---------------|------------------|
| Prepaid inventories | 1,776 | - |
| Other prepaid expenses and deposits | 446 | 930 |
| | 2,222 | 930 |

7. Property and Equipment

| | Leasehold improvements | Computer equipment | Equipment and furniture | Total |
|---|------------------------|--------------------|-------------------------|--------------|
| Cost as at October 31, 2023 | 1,194 | 772 | 607 | 2,573 |
| Additions | - | 90 | - | 90 |
| Cost as at July 31, 2024 | 1,194 | 862 | 607 | 2,663 |
| Accumulated depreciation as at October 31, 2023 | 301 | 420 | 264 | 985 |
| Depreciation | 73 | 83 | 44 | 200 |
| Accumulated depreciation as at July 31, 2024 | 374 | 503 | 308 | 1,185 |
| Net carrying value as at July 31, 2024 | 820 | 359 | 299 | 1,478 |

8. Right of Use Assets

| | Building | Other | Total |
|---|------------|-----------|------------|
| Cost as at October 31, 2023 and July 31, 2024 | 1,199 | 105 | 1,304 |
| Accumulated depreciation as at October 31, 2023 | 181 | 47 | 228 |
| Depreciation | 68 | 17 | 85 |
| Accumulated depreciation as at July 31, 2024 | 249 | 64 | 313 |
| Net carrying value as at July 31, 2024 | 950 | 41 | 991 |

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements

(Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

9. Intangible Assets

| | Submission costs | License fees | Software | Total |
|---|------------------|---------------|-----------|---------------|
| Cost as at October 31, 2023 | 2,400 | 14,786 | 75 | 17,261 |
| Disposal | (1,000) | - | - | (1,000) |
| Impairment | - | (500) | - | (500) |
| Cost as at July 31, 2024 | 1,400 | 14,286 | 75 | 15,761 |
| Accumulated amortization as at October 31, 2023 | 799 | 3,143 | 19 | 3,961 |
| Amortization | 133 | 1,478 | 19 | 1,630 |
| Disposal | (397) | - | - | (397) |
| Impairment | - | (100) | - | (100) |
| Accumulated amortization as at July 31, 2024 | 535 | 4,521 | 38 | 5,094 |
| Net carrying value as at July 31, 2024 | 865 | 9,765 | 37 | 10,667 |

10. Revolving Credit Facility

| | Nine months ended July 31, 2024 | Year ended October 31, 2023 |
|-------------------------------------|------------------------------------|--------------------------------|
| Opening balance | 2,794 | - |
| Increase in revolving credit amount | 109 | 2,744 |
| Interest expense | 523 | 46 |
| Transaction costs | - | (49) |
| Transaction costs amortization | 18 | 2 |
| Foreign exchange difference | (31) | 51 |
| Balance as at end of period | 3,413 | 2,794 |

As at July 31, 2024, the revolving credit facility has a net aggregate amount of \$3,442 under the Facility. Amounts that are drawn are denominated in USD \$4,706 in US dollars (\$6,499 in Canadian dollars) while the Canadian-denominated is in a debit balance \$(3,057) in Canadian dollars. This debit position reflects an overdrawn balance in the CAD account under the Facility.

11. Accounts Payable and Accrued Liabilities

| As at | July 31, 2024 | October 31, 2023 |
|--|---------------|------------------|
| Trade accounts payable | 10,088 | 3,992 |
| Other accounts payable and accrued liabilities | 5,594 | 5,026 |
| Accrued interest | 2,939 | 2,277 |
| Payables to related parties | 44 | 121 |
| | 18,665 | 11,416 |

12. Provisions

The following table presents the changes in the provision for product returns, pricing rebates, chargebacks and cash discounts during the periods:

| | Product returns | Pricing rebates and chargebacks | Cash discounts | Total |
|------------------------------------|-----------------|------------------------------------|----------------|--------------|
| Balance as at October 31, 2023 | 650 | 3,448 | 90 | 4,188 |
| Charges | 989 | 10,926 | 756 | 12,671 |
| Utilization and reversal | (929) | (9,559) | (770) | (11,258) |
| Balance as at July 31, 2024 | 710 | 4,815 | 76 | 5,601 |

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements

(Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

13. Lease Liabilities

The following table presents the changes in the lease liability during the periods:

| | Nine months ended July 31, 2024 | Year ended October 31, 2023 |
|------------------------------------|------------------------------------|--------------------------------|
| Opening balance | 1,404 | 1,165 |
| Lease addition | - | 301 |
| Interest expense | 122 | 162 |
| Lease payments | (175) | (224) |
| Balance as at end of period | 1,351 | 1,404 |
| Which consists of | | |
| Current lease liabilities | 61 | 69 |
| Non-current lease liabilities | 1,290 | 1,335 |

14. Convertible Debentures

| | <i>Notes</i> | Nine months ended July 31, 2024 | Year ended October 31, 2023 |
|------------------------------------|--------------|------------------------------------|--------------------------------|
| Opening balance | | 22,368 | 21,075 |
| Transaction costs | | (13) | - |
| Transaction costs amortization | | 379 | 370 |
| Accretion expense | <i>a</i> | 1,312 | 1,691 |
| Conversion into shares | <i>b</i> | - | (768) |
| Balance as at end of period | | 24,046 | 22,368 |
| Which consists of | | | |
| Current convertible debentures | | 24,046 | - |
| Non-current convertible debentures | | - | 22,368 |

- a. During the nine-month period ended July 31, 2024, all convertible debentures incurred interest of \$3,622 included in financial expense on the consolidated statement of loss. This amount includes an accretion expense of \$1,312.

As at July 31, 2024, a total of \$1,522 is included in accrued interest on the consolidated statement of financial position.

During the year ended October 31, 2023, all convertible debentures incurred interest of \$4,725 included in financial expenses on the consolidated statement of loss. This amount includes an accretion expense of \$1,691.

As at October 31, 2023, a total of \$850 is included in accrued interest on the consolidated statement of financial position.

- b. During the year ended October 31, 2023, \$768 of convertible debentures issued in February 2020 and March 2020, \$125 of equity component and \$41 of interest payable were converted into \$934 of share capital.

15. Advance from a Shareholder

| | Nine months ended July 31, 2024 | Year ended October 31, 2023 |
|--------------------------------------|------------------------------------|--------------------------------|
| Opening balance | 592 | - |
| Increase in advance from shareholder | - | 580 |
| Accrued interest | 52 | 12 |
| Balance as at end of period | 644 | 592 |

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements

(Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

16. Long-term Debt

| | <i>Notes</i> | Nine months ended July 31, 2024 | Year ended October 31, 2023 |
|--|--------------|------------------------------------|--------------------------------|
| Opening balance | | 38,603 | 39,201 |
| Transaction costs | | (40) | (57) |
| Transaction costs amortization | | 290 | 340 |
| Accretion expense | <i>a</i> | 1,712 | 2,005 |
| Interest in the form of royalty, net of payment | | (3) | (7) |
| Estimate revision on interest in the form of royalty | <i>b</i> | (34) | (3,593) |
| Loss on long-term debt modification | <i>c</i> | 905 | - |
| Foreign exchange difference | | (160) | 714 |
| Balance as at end of period | | 41,273 | 38,603 |
| Classified as current liability | | 18,128 | 1,807 |
| Classified as long-term liability | | 23,145 | 36,796 |

- a. During the nine-month period ended July 31, 2024, the debt incurred interest of \$5,884 included in financial expense on the consolidated statement of loss. This amount includes an accretion expense of \$1,712.

As at July 31, 2024, a total of \$1,416 is included in accrued interest on the consolidated statement of financial position.

During the year ended October 31, 2023, the debt accrued interest of \$7,281 included in financial expenses on the consolidated statement of loss. This amount includes an accretion expense of \$2,005.

As at October 31, 2023, a total of \$1,427 is included in accrued interest on the consolidated statement of financial position.

- b. As at July 31, 2024, the Corporation adjusted the carrying value of the long-term debt by \$34 to reflect the actual royalty during the period and the updated forecast of future royalties as compared to the initial estimate. This amount is classified within financial expenses in the consolidated statement of loss.
- c. During the nine-month period ended July 31, 2024, the Corporation entered into an agreement (the "Amendment") with Sagard Healthcare Partners (the "Lender") for the accelerated debt repayment of the senior secured term loan facility (the "Facility"). Under the Amendment, the Corporation is required to make a repayment of \$10,000 by August 31, 2024, which consists of \$9,140 for principal reimbursements and \$860 for exit fees. As at July 31, 2024, a loss of \$905 related to the Facility modification is recorded in financial expense on the consolidated statement of loss.

17. Share Capital and Other Equity Instruments

a) Share Capital

The Authorized Share Capital is composed of an Unlimited number of Class "A" shares, voting, participating with no par value. The issued and outstanding share capital is as follows:

| | <i>Notes</i> | Number | \$ |
|---|--------------|-------------------|---------------|
| Balance as at October 31, 2022 | | 82,190,348 | 26,359 |
| Conversion of debentures | <i>14b</i> | 1,936,797 | 934 |
| Compensation options expired | | - | 129 |
| Shares issued as compensation | | 650,926 | 627 |
| Cash-settled share-based payment | | (144,000) | (161) |
| Balance as at July 31, 2023 | | 84,634,071 | 27,888 |
| Balance as at October 31, 2023 | | 98,634,068 | 31,696 |
| Settlement of share-based awards | <i>17c</i> | 57,089 | 35 |
| Withholding tax on share-based settlement, current period | | (15,730) | (4) |
| Withholding tax on share-based settlement, prior period | | - | 99 |
| Balance as at July 31, 2024 | | 98,675,427 | 31,826 |

Valeo Pharma Inc.

Notes to the Interim Condensed Consolidated Financial Statements (Unaudited)

(All amounts in thousands of Canadian dollars, except for share and per share information)

b) Share Option Issuance and Compensation Expense

The Corporation has an equity-settled stock option incentive plan (the “Plan”) for directors, officers, employees, and consultants to enable the purchase of common shares of the Corporation. The exercise price for these shares cannot be less than the lowest price permitted by applicable regulatory authorities. Subject to the terms of the Plan, the Board of Directors may, from time to time, grant options to participants to purchase that number of shares that they determine, in their absolute discretion. The shares subject to each option shall become available for purchase by the participant from the Corporation on the date or dates determined by the Board of Directors when the option is granted. In the event of the termination of an optionee who is either an employee, director or officer, the Board of Directors may extend the period during which the optionee may exercise the options provided such period does not exceed three months from termination of employment or duties as director. The number of shares subject to an option shall not exceed 10% of the total issued and outstanding Common shares; and no one optionee shall be granted options that exceed 5%, 2% for any one consultant and 2% for any one person retained to provide investor relation services of the issued and outstanding common shares of the Corporation (on a non-diluted basis) at any point in time.

Changes in outstanding options were as follows:

| | Nine months ended July 31, 2024 | | Year ended October 31, 2023 | |
|--|------------------------------------|------------------|--------------------------------|------------------|
| | Number | Weighted Average | Number | Weighted Average |
| | | Exercise Price | | Exercise Price |
| Options outstanding, beginning of period | 6,523,888 | \$0.58 | 7,287,222 | \$0.82 |
| Granted | 300,000 | \$0.28 | 1,675,000 | \$0.61 |
| Forfeited | (482,500) | \$0.66 | (1,721,667) | \$1.30 |
| Cancelled/expired | (1,007,639) | \$0.46 | (716,667) | \$1.34 |
| Options outstanding, end of period | 5,333,749 | \$0.58 | 6,523,888 | \$0.58 |
| Options exercisable, end of period | 3,957,083 | \$0.60 | 3,973,472 | \$0.54 |

991,250 options vested during the nine-month period ended July 31, 2024 (2023 – 717,083).

The following options were granted in the nine months ended July 31, 2024:

| Number | Notes | Date of grant | Expiry date | Exercise price | Fair value |
|---------|-------|-------------------|-------------------|----------------|------------|
| 300,000 | i | November 20, 2023 | November 20, 2030 | \$0.28 | \$0.09 |

i) Vest 33% on first three anniversary date of grant

c) Restricted Stock Units (RSUs)

On April 28, 2021, the Shareholders of the Corporation approved the implementation of an RSU equity incentive plan (the “RSU Plan”), which provides for the granting to directors, officers, employees and consultants of the Corporation (“Eligible Participants”) non-transferable Restricted Share Units, Performance Share Units, Deferred Share Units, or Other Share-Based Awards, or any combination thereof (the “RSU Awards”). The purpose of this RSU Plan is to allow for certain discretionary bonuses and similar awards as an incentive and reward for selected Eligible Participants related to the achievement of long-term financial and strategic objectives of the Corporation and the resulting increases in shareholder value. This RSU Plan is intended to promote a greater alignment of interests between the shareholders of the Corporation and the selected Eligible Participants by providing an opportunity to acquire Shares as long-term investments and equity interests in the Corporation. The number of Shares reserved for issuance and which will be available for issuance pursuant to Awards granted under the RSU Plan will equal 5% of the issued and outstanding Shares of the Corporation from time to time, provided that the aggregate number of Shares available for issuance to insider participants under this RSU Plan, together with all other equity incentive plans of the Corporation (including its Share Option Plan) to such insiders, may not exceed 10% of the issued Shares at any given time. The RSUs rise and fall in value based on the market price of the Corporation's shares and are redeemable for actual shares. Fair value of RSUs equals the market price of the shares on the date of grant.

| | Nine months ended July 31, 2024 | | Year ended October 31, 2023 | |
|---------------------------------------|------------------------------------|------------------|--------------------------------|------------------|
| | Number | Weighted Average | Number | Weighted Average |
| | | Market Price | | Market Price |
| RSUs outstanding, beginning of period | 57,089 | \$0.61 | 681,229 | \$0.95 |
| Granted | - | - | 26,786 | \$0.56 |
| Redeemed | (57,089) | \$0.61 | (650,926) | \$0.96 |
| RSUs outstanding, end of period | - | - | 57,089 | \$0.61 |

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d) Deferred Stock Units (DSUs)

On January 27, 2023, the Shareholders of the Corporation approved the implementation of a DSU equity incentive plan (the “DSU Plan”), which provides for the granting to directors, officers, employees and consultants of the Corporation (“Recipient”) non-transferable Restricted Share Units, Performance Share Units, Deferred Share Units, or Other Share-Based Awards, or any combination thereof (the “DSU Awards”). The purpose of this DSU Plan is to allow for certain discretionary bonuses and similar awards as an incentive and reward for selected Recipients. DSUs are acquired at the date of grant and are redeemed by the issuance of shares at a date to be determined by the Recipient, provided that such date must occur between (a) the date of Separation from Service and (b) December 31 of the calendar year commencing after the Separation from Service. “Separation from Service” occurs upon (i) termination or resignation (ii) retirement or (iii) death, of the Recipient. Fair value of DSUs equals the market price of the shares on the date of grant.

During the nine-month period ended July 31, 2024, nil DSUs were granted.

As at July 31, 2024, 395,850 DSUs were outstanding and redeemable with a weighted average price of \$0.56.

e) Warrants

The following schedule presents the common shares issuable on exercise of all warrants outstanding at the end of the respective periods:

| | Nine months ended July 31, 2024 | | Year ended October 31, 2023 | |
|---|------------------------------------|------------------------------------|--------------------------------|------------------------------------|
| | Number | Weighted Average Exercise Price | Number | Weighted Average Exercise Price |
| Warrants outstanding, beginning of period | 19,768,413 | \$0.89 | 12,768,418 | \$1.19 |
| Issued | - | - | 6,999,995 | \$0.35 |
| Warrants outstanding, end of period | 19,768,413 | \$0.89 | 19,768,413 | \$0.89 |

18. Other Cash Flow Information

Net change in non-cash working capital

| | Three months ended July 31, | | Nine months ended July 31, | |
|--|-----------------------------|-------|----------------------------|---------|
| | 2024 | 2023 | 2024 | 2023 |
| (Increase) decrease in | | | | |
| trade and other receivables | 836 | 1,202 | 1,790 | 67 |
| inventories | 1,487 | 382 | 3,876 | (3,288) |
| prepaid expenses and deposits | (918) | 246 | (1,292) | 1,891 |
| Increase (decrease) in | | | | |
| accounts payable and accrued liabilities | 1,923 | 840 | 6,583 | 1,374 |
| provisions | 934 | 543 | 1,413 | 109 |
| | 4,262 | 3,213 | 12,370 | 153 |

19. Cost of Goods Sold

| | Three months ended July 31, | | Nine months ended July 31, | |
|-------------------------------------|-----------------------------|--------|----------------------------|--------|
| | 2024 | 2023 | 2024 | 2023 |
| Finished goods | 7,823 | 8,700 | 26,816 | 25,524 |
| Freight, storage and handling fees | 377 | 330 | 923 | 963 |
| Write down of inventories | 182 | 296 | 1,433 | 392 |
| Amortization of intangible assets | 493 | 492 | 1,478 | 1,478 |
| Impairment of intangible assets | 400 | - | 400 | - |
| Distribution | 257 | 534 | 910 | 1,146 |
| Depreciation of right of use assets | 3 | - | 8 | - |
| Royalty and profit sharing | 32 | 63 | 119 | 149 |
| | 9,567 | 10,415 | 32,087 | 29,652 |

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20. Sales and Marketing Expenses

| | Three months ended July 31, | | Nine months ended July 31, | |
|-----------------------------------|-----------------------------|--------------|----------------------------|---------------|
| | 2024 | 2023 | 2024 | 2023 |
| Employee compensation | 2,420 | 3,438 | 8,492 | 9,966 |
| Sales expenses | 501 | 734 | 2,157 | 2,033 |
| Marketing expenses | 233 | 782 | 1,672 | 2,009 |
| Samples | 8 | 469 | 129 | 707 |
| Amortization of intangible assets | 6 | 7 | 19 | 13 |
| | 3,168 | 5,430 | 12,469 | 14,728 |

21. General and Administrative Expenses

| | Three months ended July 31, | | Nine months ended July 31, | |
|--|-----------------------------|------------|----------------------------|--------------|
| | 2024 | 2023 | 2024 | 2023 |
| Employee compensation | 585 | 369 | 1,501 | 1,146 |
| Severance | 637 | - | 907 | 373 |
| Administrative expenses | 1,345 | 483 | 2,972 | 1,583 |
| Depreciation of property and equipment | 67 | 45 | 200 | 130 |
| Depreciation of right of use assets | 23 | 27 | 77 | 77 |
| Service income | (1) | (11) | (7) | (34) |
| | 2,656 | 913 | 5,650 | 3,275 |

22. Medical Affairs and Regulatory Expenses

| | Three months ended July 31, | | Nine months ended July 31, | |
|------------------------------------|-----------------------------|------------|----------------------------|--------------|
| | 2024 | 2023 | 2024 | 2023 |
| Employee compensation | 327 | 428 | 1,065 | 1,319 |
| Patient support programs | 25 | 116 | 171 | 329 |
| Advisory boards and other expenses | 45 | 165 | 480 | 754 |
| Amortization of intangible assets | 34 | 59 | 133 | 177 |
| Service income | (29) | (28) | (80) | (99) |
| | 402 | 740 | 1,769 | 2,480 |

23. Financial, net

| | Three months ended July 31, | | Nine months ended July 31, | |
|--|-----------------------------|--------------|----------------------------|--------------|
| | 2024 | 2023 | 2024 | 2023 |
| Interest on debentures | 810 | 750 | 2,310 | 2,278 |
| Effective interest on debentures | 612 | 361 | 1,691 | 1,060 |
| Interest on long-term debt | 1,416 | 1,323 | 4,172 | 3,848 |
| Effective interest on long-term debt | 710 | 684 | 2,002 | 2,041 |
| Interest in the form of royalty | 156 | 154 | 506 | 497 |
| Estimate revision on interest in the form of royalty | (70) | 63 | (34) | 102 |
| Loss on long-term debt modification | 905 | - | 905 | - |
| Interest on revolving credit facility | 231 | - | 541 | - |
| Interest on advance from shareholder | 18 | - | 52 | - |
| Lease interest | 39 | 41 | 122 | 120 |
| Bank and other interest | (17) | 78 | 160 | 89 |
| Bank charges | 9 | 2 | 24 | 20 |
| Foreign exchange loss (gain) | 191 | (1,023) | (51) | (1,148) |
| Interest income | (38) | (25) | (113) | (130) |
| | 4,972 | 2,408 | 12,287 | 8,777 |

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24. Other Income

| | Three months ended July 31, | | Nine months ended July 31, | |
|---|-----------------------------|------|----------------------------|------|
| | 2024 | 2023 | 2024 | 2023 |
| Sale of material associated to asset transfer | - | - | 388 | - |
| Gain on disposal of intangible assets | - | - | 999 | - |
| Interest on advance from a shareholder | - | - | 1,387 | - |

25. Related Party Transactions

The following table presents the related party transactions presented in the consolidated statement of loss for the respective periods:

| | Three months ended July 31, | | Nine months ended July 31, | |
|---|-----------------------------|------|----------------------------|-------|
| | 2024 | 2023 | 2024 | 2023 |
| Key management salary and benefits | 376 | 325 | 1,196 | 1,047 |
| Directors and employee stock option compensation | 28 | 228 | 269 | 747 |
| Consulting fees paid to a company controlled by an officer | 98 | 79 | 212 | 154 |
| Interest on convertible debentures owed to key management, officers and directors | 8 | 8 | 24 | 16 |
| Interest on convertible debentures owed to 100079 Canada Inc., a shareholder of the Corporation | 46 | 46 | 138 | 92 |
| Service income | 1 | 23 | 7 | 23 |
| Interest on advance from a shareholder | 18 | - | 52 | - |

The following table represents the related party transactions presented in the consolidated statement of financial position as at:

| As at | July 31, 2024 | October 31, 2023 |
|---|------------------|---------------------|
| Amounts owed to key management, officers and directors | | |
| Expenses incurred in the normal course of business | - | 1 |
| Convertible debentures | 258 | 244 |
| Accrued interest on convertible debentures | 16 | 9 |
| Amounts owed to 100079 Canada Inc., a shareholder of the Corporation | | |
| Convertible debentures | 1,497 | 1,416 |
| Accrued interest on convertible debentures | 94 | 52 |
| Advance from a shareholder | 580 | 580 |
| Accrued interest on advance from a shareholder | 64 | 12 |
| Amounts owed from ChitogenX Inc., a corporation with common shareholders | | |
| Service income | 104 | 96 |
| Amounts owed from Chairman of the Board (former Chief Executive Officer) | | |
| Advance to Chairman of the Board (former Chief Executive Officer) | 28 | 49 |
| <i>see Subsequent Events (note 29)</i> | | |

26. Financial Instruments

Short-term financial instruments, comprising cash, trade and other receivables, revolving credit facility, accounts payable and accrued liabilities are carried at amortized cost, which, due to their short-term nature, approximates their fair value. Long term financial instruments consisting of lease liabilities, convertible debentures, advance from a shareholder and long-term debt are accounted for at amortized cost using the effective interest rate method, which approximates their fair value based on current interest rate for instruments with similar terms and remaining maturities. The Corporation categorizes its financial assets and liabilities measured at the fair value into one of three different levels depending on the observation of the inputs used in the measurement. There were no transfers between levels during the period. The three levels are defined as follows:

Level 1: Fair value is based on unadjusted quoted prices for identical assets or liabilities in active markets;

Level 2: Fair value is based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. prices) or indirectly (i.e. derived from prices); and

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Level 3: Fair value is based on valuation techniques that require one or more significant unobservable inputs.

26. Financial Instruments – cont'd

The fair value of a financial instrument is approximated by the consideration that would be agreed to in an arm's length transaction between willing parties and through appropriate valuation methods, but considerable judgement is required for the Corporation to determine the value. The actual amount that could be realized in a current market exchange could be different than the estimated value. The Corporation's activities expose it to a variety of financial risks: market risk (including currency risk and cash flow and fair value interest rate risk); credit risk and liquidity risk. The Corporation's overall risk management program focuses on the unpredictability of the financial market and seeks to minimize potential adverse effects on the Corporation's financial performance. The Corporation does not use derivative financial instruments to hedge these risks.

27. Financial Risk Factors

(a) Market Risk

(i) Currency Risk

The Corporation is exposed to financial risks that arise from fluctuations in foreign exchange rates and the degree of volatility of these rates. The Corporation has an investment in a U.S. subsidiary however this subsidiary is currently not active. The Corporation does not hold financial derivatives to manage the fluctuation of these risks, however USD denominated assets provide protection against fluctuations in USD denominated liabilities. As at July 31, 2024, a 5% increase/decrease in the USD/CAD and the EUR/CAD exchange rates would have a \$2,228 (2023 - \$1,747) and \$13 (2023 - nil) impact on net loss and equity.

The following presents the accounts that are exposed to foreign exchange volatility:

| As at | July 31, 2024 | | October 31, 2023 | |
|--|------------------|----------------|------------------|----------------|
| | Foreign currency | CDN equivalent | Foreign currency | CDN equivalent |
| Cash - USD | 5,051 | 6,975 | 5,027 | 6,974 |
| Trade and other receivables - USD | 95 | 131 | 430 | 597 |
| Revolving credit facility - USD | 4,706 | 6,499 | 1,500 | 2,081 |
| Accounts payable and accrued liabilities - USD | 2,785 | 3,846 | 1,317 | 1,827 |
| Accounts payable and accrued liabilities - EUR | 169 | 253 | - | - |
| Long-term debt - USD | 30,950 | 42,839 | 27,823 | 38,603 |

(ii) Cash Flow and Fair Value Interest Rate Risk

The Corporation is exposed to fluctuation in its future cash flows arising from changes in interest rates through its variable rate exposure under its senior debt facility. Revolving credit facility, convertible debenture or long-term debt negotiated at a fixed rate expose the Corporation to fair value interest rate risk.

(b) Credit Risk

The Corporation considers its maximum credit risk to be based on the following financial assets: cash, trade and other receivables. Credit-risk arises from cash and deposits with banks and financial institutions. The Corporation reduces this risk by dealing with creditworthy financial institutions. Credit risk also results from the possibility that a loss may occur from the failure of another party to adhere to payment terms. To lower this risk, the Corporation's extension of credit is based on an evaluation of each customer's financial condition. Management reviews the aging of trade accounts receivable and other factors relating to the risk that customer accounts may not be paid in full and, when appropriate, reduces the carrying value to provide for possible loss. No loss has been charged to earnings in the last three fiscal years.

The Corporation sells its products through a small number of wholesalers and retail pharmacy chains. The Corporation has collection terms that vary based on the nature of products sold. Accordingly, when determining the percentage of receivables which are current, the Corporation considers all receivables under 30 days for Valeo and all receivables under 90 days for VPI.

As at July 31, 2024, 69% (2023 - 92%) of trade accounts receivables were current and three customers accounted for 85% (2023 - 77%) of the trade receivables. The Corporation believes that there is no unusual exposure associated with the collection of these receivables.

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27. Financial Risk Factors – cont'd

(c) Liquidity Risk

Liquidity risk is the risk that the Corporation will not be able to meet its obligations as they fall due. The contractual maturities of financial liabilities are as follows:

| As at July 31, 2024 | Less than 30 days | 30 days to 3 months | 3 months to 12 months | More than 12 months | Total |
|---|----------------------|---------------------------|-----------------------------|------------------------|---------|
| Revolving credit facility | 3,441 | - | - | - | 3,441 |
| Accounts payable, accrued liabilities, and provisions | 10,322 | 4,211 | 6,353 | 441 | 21,327 |
| Lease liabilities | 18 | 37 | 164 | 2,186 | 2,405 |
| Convertible debentures, including interest | - | 2,062 | 25,750 | - | 27,812 |
| Advance from a shareholder, including interest | - | - | - | 644 | 644 |
| Long-term debt, including interest and exit fees | 11,572 | 1,799 | 9,302 | 38,482 | 61,155 |
| | 25,353 | 8,109 | 41,569 | 41,753 | 116,784 |

| As at October 31, 2023 | Less than 30 days | 30 days to 3 months | 3 months to 12 months | More than 12 months | Total |
|---|----------------------|---------------------------|-----------------------------|------------------------|---------|
| Revolving credit facility | 2,841 | - | - | - | 2,841 |
| Accounts payable, accrued liabilities, and provisions | 3,469 | 3,952 | 5,906 | - | 13,327 |
| Lease liabilities | 20 | 41 | 170 | 2,352 | 2,583 |
| Convertible debentures, including interest | 300 | 750 | 2,550 | 25,750 | 29,350 |
| Advance from a shareholder, including interest | - | - | - | 592 | 592 |
| Long-term debt, including interest and exit fees | 1,393 | 160 | 6,723 | 60,013 | 68,289 |
| | 8,023 | 4,903 | 15,349 | 88,707 | 116,982 |

(d) Capital Structure Financial Policy

The Corporation's objectives for managing capital are: (i) to maintain a flexible capital structure which optimizes the cost/risk equation; and (ii) to manage capital in a manner which maximizes the interests of our shareholders.

The Corporation manages the capital structure and adjusts it considering changes in economic conditions and the risk characteristics of the underlying assets. The Corporation's capital structure is managed in conjunction with the capital structure and financial needs of the day-to-day operations. The Corporation currently funds the working capital requirements from its cash balance, out of its internally generated cash flows and the use of credit facilities when available. To maintain or adjust the capital structure, the Corporation will work to secure new debt or raise capital that would provide additional capital. As at July 31, 2024, the Corporation is not subject to any externally imposed capital requirements.

28. Commitments

(i) Lease obligation

The Corporation leases its premises. The current lease will expire in August 2029. The Corporation has an option to further extend the lease up to August 2034. The Corporation is expecting to exercise its option.

The yearly contractual undiscounted lease obligation payments are as follows:

| | \$ |
|--------------|--------------|
| 2024 | 51 |
| 2025 | 206 |
| 2026 | 206 |
| 2027 | 206 |
| 2028 | 206 |
| 2029-2034 | 1,481 |
| Total | 2,356 |

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(ii) Licensing agreements

Milestones:

Under certain agreements, the Corporation may have to pay additional consideration should it achieve certain sales volumes or if certain milestones are met. As at July 31, 2024, management estimates the likelihood of paying such milestones to be remote.

Royalty and profit sharing (note 19):

Under certain licensing or distribution agreements, the Corporation is required to pay annual royalty payments of up to 10% of aggregate Net Sales levels achieved during the year. Furthermore, certain agreements require the Corporation to make profit sharing payments ranging from 5% to 17% of net profits as defined in the respective agreement.

29. Subsequent events

- (i) In August 2024, the Company announced the appointment of its Chief Development Officer, Mr. Al Moghaddam, to succeed its retiring CEO, Steve Saviuk. Mr. Saviuk has remained on Valeo's Board of Directors and assumed the role of Chairman. Mr. Richard J. MacKay has stepped down from his role of Chairman of the Board and remained a Board member.
- (ii) In August 2024, the Company announced its voluntary delisting of its Class A shares from trading on the OTCQB Venture Market due to low trading volume, the associated administrative requirements and costs and other corporate and commercial priorities. The Company's last day of trading on the OTCQB Venture Market was August 30, 2024.
- (iii) In September 2024, the Company entered into an agreement with Sagard Healthcare Royalty Partners, LP amending the Secured Term Loan entered into between Valeo and Sagard in July 2022. The Facility was amended to provide, among other things, an extension until September 6, 2024, which date can be extended thereafter for successive one-week periods, at Sagard's sole discretion, for the first \$10 million repayment by Valeo, originally scheduled for August 31, 2024. Pursuant to the Amendment, and regardless of the extension of the First Repayment, Valeo made an immediate repayment of \$4.8 million US (approx. \$6.5 million CAD) reducing the principal amount owed by Valeo on the Facility. Other obligations to meet certain minimum liquidity requirements have also been extended to September 30, 2024.
- (iv) On the same matter as (iii), on September 6, Sagard provided an additional one-week extension period renewable week-to-week at Sagard's sole discretion.